

CONSOLIDATED BALANCE SHEETS

AUTOBACS SEVEN Co., Ltd. and Subsidiaries
March 31, 2009 and 2008

ASSETS	Millions of yen		Thousands of U.S. dollars (Note 1)
	2009	2008	2009
CURRENT ASSETS:			
Cash and cash equivalents	¥ 51,749	¥ 49,638	\$ 528,051
Time deposits with an original maturity over 3 months	383	513	3,908
Marketable securities (Note 3)	839	2,997	8,561
Receivables:			
Trade notes and accounts	22,841	18,300	233,072
Associated companies	854	1,087	8,714
Other	18,008	17,495	183,755
Allowance for doubtful receivables	(683)	(574)	(6,969)
Inventories	21,201	23,427	216,337
Deferred tax assets (Note 14)	3,045	2,053	31,071
Investments in lease (Notes 2.N and 4)	16,295		166,276
Prepaid expenses and other current assets	2,436	2,471	24,857
Total current assets	136,968	117,407	1,397,633
PROPERTY AND EQUIPMENT:			
Land (Notes 5 and 9)	23,908	25,069	243,959
Buildings (Note 5)	33,835	35,787	345,255
Furniture and equipment (Note 5)	19,423	18,822	198,194
Leased assets (lessor) (Note 6)		20,342	
Lease assets (lessee) (Note 5)	701		7,153
Construction in progress	5	710	51
Total	77,872	100,730	794,612
Accumulated depreciation	(36,879)	(46,963)	(376,316)
Net property and equipment	40,993	53,767	418,296
INVESTMENTS AND OTHER ASSETS:			
Investment securities (Note 3)	3,734	14,782	38,102
Investments in and advances to associated companies	1,544	1,361	15,755
Rental deposits and long-term loans (Note 8)	21,433	22,007	218,704
Goodwill (Notes 5 and 7)	1,431	5,241	14,602
Deferred tax assets (Note 14)	6,956	6,269	70,980
Other (Note 5)	11,109	13,292	113,357
Total investments and other assets	46,207	62,952	471,500
TOTAL	¥ 224,168	¥ 234,126	\$ 2,287,429

See notes to consolidated financial statements.

LIABILITIES AND EQUITY	Millions of yen		Thousands of U.S. dollars (Note 1)
	2009	2008	2009
CURRENT LIABILITIES:			
Short-term borrowings (Note 9)	¥ 440	¥ 868	\$ 4,490
Current portion of long-term debt (Note 9)	4,317	1,950	44,051
Payables:			
Trade notes and accounts	16,437	17,682	167,725
Associated companies	813	892	8,296
Other	10,742	11,076	109,612
Income taxes payable	415	2,205	4,235
Accrued expenses	3,672	4,537	37,469
Allowance for business restructuring	4,827		49,255
Other current liabilities	3,179	4,361	32,439
Total current liabilities	44,842	43,571	457,572
LONG-TERM LIABILITIES:			
Long-term debt (Note 9)	12,642	15,019	129,000
Liability for retirement benefits (Note 10)	429	528	4,378
Rental deposits received (Note 8):			
Associated companies	1,293	1,348	13,194
Other	6,539	6,508	66,724
Allowance for business restructuring		44	
Deferred tax liabilities (Note 14)	415	416	4,235
Other liabilities	2,529	1,487	25,806
Total long-term liabilities	23,847	25,350	243,337
Total liabilities	68,689	68,921	700,909
COMMITMENTS AND CONTINGENT LIABILITIES (Notes 8 and 15)			
EQUITY (Notes 11 and 19):			
Common stock, authorized, 109,402 thousand shares; issued, 39,255 thousand shares in 2009 and 2008	33,999	33,999	346,929
Capital surplus	34,512	34,513	352,163
Retained earnings	94,298	102,248	962,224
Unrealized (gains) losses on available-for-sale securities (Note 3)	(218)	(626)	(2,224)
Foreign currency translation adjustments	173	(257)	1,765
Treasury stock at cost: 1,807 thousand shares in 2009 and 1,026 thousand shares in 2008	(8,001)	(5,541)	(81,643)
Total	154,763	164,336	1,579,214
Minority interests	716	869	7,306
Total equity	155,479	165,205	1,586,520
TOTAL	¥ 224,168	¥ 234,126	\$ 2,287,429

CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

AUTOBACS SEVEN Co., Ltd. and Subsidiaries
Years Ended March 31, 2009, 2008 and 2007

	Thousands		Millions of yen								
	Issued Number of Shares of Common Stock	Number of Shares of Treasury Stock	Common Stock	Capital Surplus	Retained Earnings	Net Unrealized Gains (Losses) on Available-for-sale Securities	Foreign Currency Translation Adjustments	Treasury Stock	Total	Minority Interests	Total Equity
BALANCE, MARCH 31, 2006	39,255	624	¥ 33,999	¥ 34,513	¥ 96,113	¥ 744	¥ (222)	¥ (3,611)	¥ 161,536		¥ 161,536
Reclassified balance as of March 31, 2006 (Note 2.M)										470	470
Net income					9,165				9,165		9,165
Decrease of treasury stock		(2)						11	11		11
Purchase of treasury stock		402						(1,934)	(1,934)		(1,934)
Appropriations:											
Cash dividends, ¥54.00 per share					(2,075)				(2,075)		(2,075)
Bonuses to directors and corporate auditors					(128)				(128)		(128)
Net changes of items						1,192	228		1,420	186	1,606
BALANCE, MARCH 31, 2007	39,255	1,024	33,999	34,513	103,075	1,936	6	(5,534)	167,995	656	168,651
Net income					1,467				1,467		1,467
Purchase of treasury stock		2						(7)	(7)		(7)
Appropriations:											
Cash dividends, ¥60.00 per share					(2,294)				(2,294)		(2,294)
Net changes of items						(2,562)	(263)		(2,825)	213	(2,612)
BALANCE, MARCH 31, 2008	39,255	1,026	33,999	34,513	102,248	(626)	(257)	(5,541)	164,336	869	165,205
Net loss					(3,398)				(3,398)		(3,398)
Decrease of treasury stock		(4)		(1)				10	9		9
Purchase of treasury stock		785						(2,470)	(2,470)		(2,470)
Appropriations:											
Cash dividends, ¥120.00 per share					(4,549)				(4,549)		(4,549)
Change in consolidation scope					(3)				(3)		(3)
Net changes of items						408	430		838	(153)	685
BALANCE, MARCH 31, 2009	39,255	1,807	¥ 33,999	¥ 34,512	¥ 94,298	¥ (218)	¥ 173	¥ (8,001)	¥154,763	¥ 716	¥155,479

	Thousands of U.S. dollars (Note 1)									
	Common Stock	Capital Surplus	Retained Earnings	Net Unrealized (Losses) Gains on Available-for-sale Securities	Foreign Currency Translation Adjustments	Treasury Stock	Total	Minority Interests	Total Equity	
BALANCE, MARCH 31, 2008	\$ 346,929	\$ 352,173	\$ 1,043,347	\$ (6,387)	\$ (2,623)	\$ (56,541)	\$ 1,676,898	\$ 8,867	\$ 1,685,765	
Net loss			(34,673)				(34,673)		(34,673)	
Decrease of treasury stock		(10)				102	92		92	
Purchase of treasury stock						(25,204)	(25,204)		(25,204)	
Appropriations:										
Cash dividends, \$1.22 per share			(46,419)				(46,419)		(46,419)	
Change in consolidation scope			(31)				(31)		(31)	
Net changes of items				4,163	4,388		8,551	(1,561)	6,990	
BALANCE, MARCH 31, 2009	\$ 346,929	\$ 352,163	\$ 962,224	\$ (2,224)	\$ 1,765	\$ (81,643)	\$ 1,579,214	\$ 7,306	\$ 1,586,520	

See notes to consolidated financial statements.

CONSOLIDATED STATEMENTS OF CASH FLOWS

AUTOBACS SEVEN Co., Ltd. and Subsidiaries
Years Ended March 31, 2009, 2008 and 2007

	Millions of yen			Thousands of U.S. dollars (Note 1)
	2009	2008	2007	2009
OPERATING ACTIVITIES:				
(Loss) income before income taxes and minority interests	¥ (3,938)	¥ 4,972	¥ 16,549	\$ (40,184)
Adjustments for:				
Income taxes paid	(4,505)	(6,416)	(7,676)	(45,969)
Depreciation and amortization	6,347	7,463	6,471	64,765
Impairment losses on fixed assets	5,289	109	223	53,969
Provision for business restructuring	4,783	(230)	(586)	48,806
Loss on revaluation of investment securities	1,536	4,327		15,674
Loss on sale of investment securities	3,887	579		39,663
Reversal of retirement benefit	17	(6)	(178)	173
Effect of application of revised accounting standard for lease transactions	(4,652)			(47,469)
Changes in operating assets and liabilities:				
Increase in receivables	(3,574)	(5,467)	(4,020)	(36,469)
Increase in investments in lease	(839)			(8,561)
Decrease (increase) in inventories	1,888	(1,953)	(1,942)	19,265
(Decrease) increase in other payables and accruals	(891)	(8,757)	8,651	(9,092)
Other	1,680	4,733	(276)	17,143
Net cash provided by (used in) operating activities	7,028	(646)	17,216	71,714
INVESTING ACTIVITIES:				
Capital expenditures	(4,870)	(9,753)	(10,356)	(49,694)
Proceeds from sales of fixed assets	202	20	364	2,061
Acquisition of investment securities	(0)	(2,800)	(9,457)	(0)
Disposition of investment securities	8,059	7,666	5,879	82,235
Proceeds from sales of marketable securities	500	1,000	20,300	5,102
Payments for marketable securities		(499)	(12,999)	
Acquisition of business		(3,179)		
Payments for advance and rental deposits	(1,104)	(1,802)	(1,785)	(11,265)
Collection of advance and rental deposits	973	1,206	1,490	9,928
Payments for acquisition of subsidiaries' stock resulting from change in consolidation scope	(236)			(2,408)
Other	1,019	148	(538)	10,398
Net cash provided by (used in) investing activities	4,543	(7,993)	(7,102)	46,357
FINANCING ACTIVITIES:				
(Decrease) increase in short-term borrowings	(558)	506	(2,055)	(5,694)
Repayment of long-term debt	(1,891)	(1,928)	(1,693)	(19,296)
Proceeds from long-term debt	480	3,220	3,000	4,898
Purchase of treasury stock	(2,458)	(5)	(1,932)	(25,081)
Proceeds from issuance of subsidiary stock		190	78	
Dividends paid	(4,547)	(2,294)	(2,075)	(46,398)
Other	(285)	(418)	(21)	(2,908)
Net cash used in financing activities	(9,259)	(729)	(4,698)	(94,479)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	(200)	(222)	189	(2,041)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	2,112	(9,590)	5,605	21,551
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	49,637	59,227	53,622	506,500
CASH AND CASH EQUIVALENTS, END OF YEAR	¥ 51,749	¥ 49,637	¥ 59,227	\$ 528,051
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION-				
ACQUISITION OF BUSINESS:				
Assets acquired		¥ 7,506		
Liabilities assumed		(3,973)		
Acquisition cost		3,533		
Cash and cash equivalents		353		
Cash paid		¥ 3,179		
ACQUISITION OF SUBSIDIARIES:				
Fair value of assets acquired	¥ 602		¥ 2,335	\$ 6,143
Liabilities assumed	(377)		(2,143)	(3,847)
Goodwill	230		59	2,347
Minority interests			(94)	
The amount appraised by the equity method of acquired stock			(62)	
Acquisition cost	455		95	4,643
Cash and cash equivalents held by subsidiaries	219		210	2,235
Cash received for capital	¥ (236)		¥ 115	\$ (2,408)

See notes to Consolidated financial statements.