

LIST OF PRINCIPAL CONSOLIDATED SUBSIDIARIES AND EQUITY METHOD AFFILIATES

(As of March 31, 2009)

Wholesale Wholesale of car goods and automobiles to franchisees.
Retail Sale of automotive goods, automobiles, and related services, including statutory safety inspections principally to consumers.
Others Operational support for wholesale operations, retail operations, and franchisees and development of new type of businesses.

CONSOLIDATED SUBSIDIARIES

Company name	Location	Capital stock or equity contribution (¥ million)	Percentage of voting rights held (%)
Retail			
A.M.C. Co., Ltd.	Sapporo, Hokkaido	495	100.0
ADR Ltd.	Shimohei-gun, Iwate	258	80.0
Car Life Ltd.	Sendai, Miyagi	99	100.0
Autobacs Benefit Ltd.	Chiba, Chiba	150	100.0
AUTOBACS Alpha Ltd.*7	Ichikawa, Chiba	225	100.0
Edogawa Sun-auto Ltd.*7	Ichikawa, Chiba	10	100.0
Autobacs Chiba Ltd.	Kashiwa, Chiba	200	100.0
Autobacs Kanagawa Ltd.	Yokohama, Kanagawa	95	90.6
AUTOBACS Yamanashi Ltd.	Kofu, Yamanashi	120	99.0
Super Auto Nagoya Ltd.	Nagoya, Aichi	225	94.2
Hokusetsu Autobacs Ltd.	Takatsuki, Osaka	96	100.0
Autobacs Sun Ace Ltd.	Shijonawate, Osaka	130	100.0
Autobacs Izumi Ltd.	Sakai, Osaka	85	85.1
AUTOBACS Three Arrow Ltd.	Hiroshima, Hiroshima	95	100.0
O.P.S. Ltd.	Fukuoka, Fukuoka	85	89.2
AUTOBACS U.S.A., Inc.*2,6,9	California, U.S.A.	US\$49.2 million	100.0
AUTOBACS STRAUSS Inc.*1,2,6,9	Delaware, U.S.A.	US\$32.3 million	100.0 (100.0)
SHANGHAI AUTOBACS PAIAN AUTO SERVICE Co., Ltd.	Shanghai, China	US\$4.5 million	65.0
Siam Autobacs Co., Ltd.*3	Bangkok, Thailand	THB39.9 million	49.9
Retail and Wholesale			
AUTOBACS FRANCE S.A.S.*8	Pierrelaye, France	€21.3 million	100.0
AUTOBACS VENTURE SINGAPORE Pte. Ltd.	Singapore, Singapore	S\$6.4 million	93.8
Wholesale			
AUTOBACS SHANGHAI TRADING Co., Ltd.*3	Shanghai, China	US\$1.0 million	41.0
AUTOBACS Qiche Yong Pin Co., Ltd.	Beijing, China	US\$5.0 million	100.0
PALSTAR K.K.	Yokohama, Kanagawa	200	51.0
Auto Refine Co., Ltd.	Yokohama, Kanagawa	52	97.4
CORES INTERNATIONAL, Inc.	Sakai, Osaka	145	81.4

Company name	Location	Capital stock or equity contribution (¥ million)	Percentage of voting rights held (%)
Others			
AUTOBACS Management Service Ltd.* ¹⁰	Koto-ku, Tokyo	90	100.0
A.B. Consulting Co., Ltd.* ¹⁰	Koto-ku, Tokyo	10	100.0
AUTOBACS SYSTEM SOLUTION Co., Ltd.	Koto-ku, Tokyo	95	100.0
BRAIN-ING Co., Ltd.	Koto-ku, Tokyo	50	100.0
ALFI Ltd.* ¹¹	Koto-ku, Tokyo	490	100.0
A·I·P Ltd.	Koto-ku, Tokyo	245	65.0
AUTOBACS Insurance Service Co., Ltd.* ¹¹	Koto-ku, Tokyo	15	100.0
Seibu Driving School Co., Ltd.	Kodaira, Tokyo	15	100.0
Tama Driving School Co., Ltd.	Hino, Tokyo	160	100.0

The Company has 20 consolidated subsidiaries in addition to the abovementioned companies, giving a total of 55 consolidated subsidiaries.

EQUITY METHOD AFFILIATES

Company name	Location	Capital stock or equity contribution (¥ million)	Percentage of voting rights held (%)
Retail			
Hokuei Shoji Ltd.* ⁴	Morioka, Iwate	90	16.3
Puma Ltd.	Tonami, Toyama	33	30.5
BLUE OCEAN Ltd.* ⁴	Kumagaya, Saitama	69	17.1
Buffalo Ltd.* ⁵	Kawaguchi, Saitama	510	24.2
FUNUS Corporation	Minato-ku, Tokyo	200	25.0
ZHEJIANG YUANTONG AUTOGOODS Co., Ltd.	Hangzhou, China	RMB10 million	25.0
Wholesale			
Daytona International Trading Corporation* ⁵	Shuchi-gun, Shizuoka	412	21.4

*1 Percentage of voting rights held listed in brackets represents an indirect holding.

*2 The amount includes capital reserves.

*3 The Company holds 50% or less of the voting rights for this company. However, it is treated as a subsidiary because the Company effectively controls it.

*4 The Company holds 20% or less of the voting rights for this company. However, it is treated as an equity method affiliate because the Company effectively influences it.

*5 The entity issues financial statements.

*6 Classified as specified subsidiary.

*7 In April 2009, Edogawa Sun-auto Ltd. absorbed AUTOBACS Alpha Ltd. and a new merged company was named as AUTOBACS NEXT Co., Ltd.

*8 In June 2009, AUTOBACS FRANCE S.A.S. undertook a capital-raising exercise, increasing its capitalization from €21,340 thousand to €55,740 thousand. Accordingly, it became a specified subsidiary.

*9 In February 2009, AUTOBACS U.S.A., Inc. and AUTOBACS STRAUSS Inc. filed applications for bankruptcy proceedings under Chapter 11 of the U.S. Bankruptcy Code.

*10 In June 2009, AUTOBACS Management Service Ltd. absorbed A.B. Consulting Co., Ltd.

*11 In April 2009, AUTOBACS Insurance Service Co., Ltd. absorbed ALFI Ltd. and a new merged company was named as AUTOBACS Financial Service Co., Ltd.