

TOP MESSAGE

"Ensuring the safety of our communities while driving and enriching customers' lives"

From our founding in 1947 to the present day, AUTOBACS SEVEN has provided our customers with car-related merchandise and services via our stores through a period of rapid motorization in Japan. In recent years, the automotive industry has seen the widespread adoption of electric vehicles and the development of autonomous cars for road use.

We will contribute to revitalizing the industry by creating and providing unprecedented new value, evolving beyond a wholesaler/retailer of car accessories to become "a company that consistently offers customers the enjoyment of going out with their cars."

With our purpose of "ensuring the safety of our communities while driving and enriching customers' lives", realizing a sustainable society in which people and cars can continue to coexist, and sustaining the growth of our group, we will continue to evolve our business model, provide safety and security to our customers, and remain a trusted provider of cars and mobility, an important part of our customers' lives.

September 2023

Yugo Horii
Representative Director & Chief Executive Officer



AUTORACS CONTINUES CONTINU

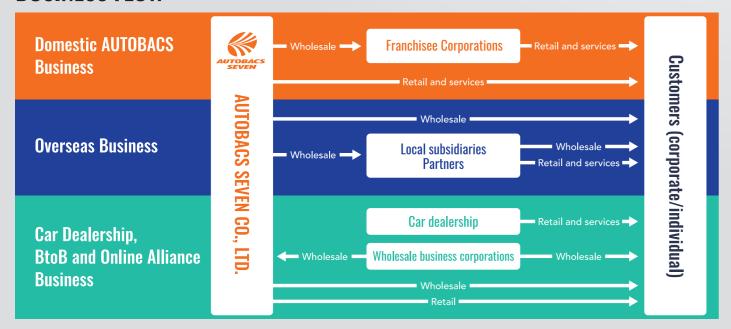
PURPOSE

We will continue to promote our activities based on our purpose of "ensuring the safety of our communities while driving and enriching customers' lives".

ABOUT US

The core of our business is related to domestic AUTOBACS business. We operate franchises that provide for customers in need of automotive goods, car-related installations, statutory safety inspections and maintenance services. In addition, we have taken the knowledge and human resources we acquired through our domestic business to expand globally. Our business includes car dealerships, BtoB and online alliance.

BUSINESS FLOW



Sustainability

Our vision for society

A safe, secure, and gentle society in which people, cars, and the environment exist in harmony.

Corporate image we desire to realize

Professional and Friendly

SUSTAINABLE GALS DEVELOPMENT GALS

17 goals to change the world



Important social issues that need to be proactively resolved

- Realizing a cyclical and symbiotic society
- 2 Responding to climate change
- 3 Revitalizing our local communities
- 4 Pursuing diversity and new work styles
- **5** Creating healthy and rewarding jobs

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Materiality

Creating businesses that solve social issues

We will develop businesses that contribute to SDGs, such as responding to EV demand and creating business structures using an open innovation model, with the aim of proactively solving important social issues through our business.

 Enhancing efforts to protect the environment and society We will enhance our efforts to proactively solve environmental and societal issues beyond our business. Specifically, we are striving to reduce CO2 emissions through energy conservation and other means, reduce our environmental impact, and coexist with local communities.

Developing our organization and personnel

We aim to solve social issues through corporate management, as our organizations and human resources will be the main drivers engaging in to develop sustainable, healthy, and prosperous conditions to continue to grow. To this end, we are working to develop the next generation of human resources and mechanics, reform the way we work, promote health management, and achieve diversity and inclusion.

 Creating a sustainable and strong management base We aim to drive the creation of "a safe, secure, and gentle society in which people, cars, and the environment exist in harmony" as a "professional and friendly organization", and promote management reform through digital transformation to build a solid management foundation centered around ESG management.

Activities

Non-financial targets and activities to achieve materiality

Non-financial targets

Disaster relief using cars

Promoting social contribution related to automobiles

The company concluded an agreement with Japan Car Sharing Association for automobile support in the aftermath of disasters. We offer support lifelines by donating vehicles and offering free maintenance for rental vehicles.



Promoting environmentally conscious business

Realizing circular ecosystem

Promoting the spread of

safe and secure EVs

toward the realization of

a zero-carbon society

Development of Environmentally Friendly Products

We aim to reduce waste through the development of environmentally friendly products. We are minimizing the amount of waste our private brand products produce by reducing the weight and reviewing the design, such as the packaging materials.



Installation of EV charging stations

Our company has been installing EV charging stations at AUTOBACS stores. In addition to increasing the convenience of EVs and plug-in hybrid vehicles, we are working together as a group to promote environmental load reduction activities.





In addition to the above, we are also implementing various initiatives to achieve our materiality. https://www.autobacs.co.jp/en/sustainability/activity.html

DOMESTIC BUSINESS

STORE BRANDS



AUTOBACS

AUTOBACS was established in Osaka in 1974 as the first one-stop shop for automotive goods and services in Japan, featuring a large sales floor dedicated to providing a wealth of automotive goods in one place, a large parking lot, and offering installation and maintenance for these goods. With a trade area of around 5km, the company currently operates approximately 500 stores nationwide. AUTOBACS stores are mainly located along main roads, and their sales floors offer a full range of products centered around car life including tires, wheels, car navigation systems, oil, batteries, accessories, and other automotive goods, as well as statutory safety inspections and maintenance services, used car purchases and sales, body repairing & painting etc.







Super AUTOBACS (Type II)

Super AUTOBACS offers the best total car life in terms of merchandise, service, facility, and technology. The first store was opened in Chiba Prefecture in 1997 under the concept of "Thrill and Excitement" with an emphasis on entertainment. There are two types of Super AUTOBACS stores: a flagship store (Type I) with a trade area of around 20 km, and a large store (Type II) with a trade area of around 10 km. Super AUTOBACS stores have a vast site, sales floor, and parking lot that are much larger than those of AUTOBACS stores and offer a wide selection of products and highly desirable goods, maintenance service, used car purchasing and sales, body repairing, and vehicle customization.

Creative car lifestyle store that supports all car lifestyle







Concept store that provides for anything to do with automobiles

A PIT AUTOBACS

A PIT AUTOBACS is based on the concept of "a pit stop for both car and people". These concept stores provide anything related to cars in "one stop". They not only provide car maintenance, car wash and wide range of car merchandise, but also feature a bookshop, café, camping gear and outdoor goods, apparel, and kids' spaces. People of all ages can enjoy their time together while waiting for their cars to be serviced.



As a sales and maintenance base for EVs and next-generation mobility

We have EV expertise and tools to handle legal inspections and statutory safety inspections of overseas EVs. We also offer test drives, purchase consultations, and maintenance for overseas EVs and hydrogen electric vehicles.



Number of domestic stores 589stores AUTOBACS: 494 stores Super AUTOBACS: 72 stores A PIT AUTOBACS: 2 stores AUTOBACS Secohan Ichiba: 3 stores ASM: 1 store

AUTOBACS GARAGE: 1 store AUTOBACS EXPRESS: 11 stores

Smart+1: 2 stores

AUTOBACS CARS: 3 stores (As end of September 2023)

PRIVATE BRAND PRODUCTS

AUTOBACS has been selling private brand products for over 40 years since 1977. The lineup has grown to over 1,000 items, including tires, wheels, oil, batteries, and car accessories, and was reborn as the "AQ." brand in 2014.



Stores which promote the "recycling of automotive goods" by handling second-hand automotive goods

AUTOBACS Secohan Ichiba Independent stores: 3 In-shop stores: 15

AUTOBACS Secohan Ichiba is a specialty store for second-hand automotive goods including genuine parts and outlet products, which operates in-shop at large stores.





Self-service gas station with car wash facilities built next to AUTOBACS stores

AUTOBACS EXPRESS

AUTOBACS EXPRESS supports our customers car lifestyles by offering self-service gas stations and car washing services, and enhance customer convenience by enabling them to visit the adjacent AUTOBACS store while refueling or car washing.



Store handling lifestyle products centered on cars

AUTOBACS GARAGE

AUTOBACS GARAGE proposes automobile-centered lifestyle goods in an area designed as a café. This new structure enables customers unfamiliar with cars to easily undertake vehicle maintenance at the right moment.





Specialty store to "Keep your car clean"

Smart+1

Independent stores: 2 In-shop stores: 7

Smart+1 offers a wide range of services, including body coatings, interior sterilization and deodorization etc. Reservations can be made online. The independent stores feature their own café lounge to relax while waiting.





Support customers purchasing and selling cars

AUTOBACS CARS

Independent stores: 3

AUTOBACS CARS offers insurance, maintenance, statutory safety inspections, car purchasing and selling services. We purchase vehicles at standardized appraisal prices nationwide by utilizing the patented assessment system "Assessment Dr.". Various loans and car leasing services are available.





Specialty store for Germany-born RECARO seats

ASM

ASM is a specialty store for RECARO seats effective in reducing back pain and fatigue. It offers the brand's original ASM LIMITED series, and also specializes in the maintenance and tuning of the world popular HONDA



OVERSEAS BUSINESS

Expanding wholesale and retail business with a focus on the ASEAN region

We operate 91 retail stores offering car accessories and maintenance services, mainly in the ASEAN region. (as of September 2023)

In the wholesale business, we are expanding business partners, including local distributors and retailers, with a focus on original products for overseas markets.

Number of overseas stores 91 stores

France: 10 stores Singapore: 2 stores Malaysia: 5 stores Indonesia: 2 stores Thailand: 60 stores Philippines: 6 stores Taiwan: 6 stores

(As end of September 2023)

Wholesale Business

We develop and manufacture AUTOBACS brand products (lubricants, batteries, car electronics, etc.) to bring Japan Quality to customers all over the world. We are expanding our wholesale activities to partners such as authorized dealers, distributors, and retail stores. We also offer our Consultant Wholesale program for AUTOBACS designed shelf planograms.







Retail Business

We have formed capital and business alliances with leading companies in each region, mainly in the ASEAN region, and expanded our stores in the form of area franchises. We provide services that meet local needs with store sizes and product lineups that match the development of car culture in each





CAR DEALERSHIP

Operation of authorized BYD dealership following on from Audi. Focusing on sales of overseas EVs / ZEVs.

In 2019, we established AUTOBACS DEALER GROUP HOLDINGS CO. LTD., as a company presiding over our dealership businesses. It operates authorized dealerships for Audi and BYD AUTO. We not only promote and expand the use of new and used EVs and ZEVs, but also offer EV-related equipment and construction services.

> Audi: 2 stores / BYD AUTO: 3 stores (including pre-opening preparatory offices)





BUSINESS to BUSINESS

Developing wholesale locations beyond AUTOBACS stores, service for company vehicles, and business specializing in maintenance

Wholesale Business

In 2021, we began a cooperative business alliance with Nissan Motor Co., Ltd. by setting up a task team between the two companies to start joint development and sales of car accessories. In addition. through our subsidiaries CAP Style and HOT STUFF CORPORATION, the Company conducts wholesale to home centers, auto maintenance businesses, and corporate customers outside the Group.





Fleet Business

The company operates the AUTO IN Car Shaken and Tire Center chain, located near large commercial facilities such as shopping malls and home centers. These specialized stores perform car maintenance, including statutory safety inspections, tire replacements, and oil changes.



AUTO IN Shaken AUTO IN

AUTO IN: 7 stores

ONLINE ALLIANCE

Promoting the creation of a platform utilizing online platforms to expand both B2C and B2B business.

A website where you can enjoy your car life safely and securely

Customers can complete the entire process from purchase to installation reservations online, and we are developing further features to improve customer convenience.





MAUTOBACS AUTOBACS Official Website

Peace of mind and excitement for all drivers

MOBILA collaborates with various car-related companies to provide information and contents necessary for car life. The service is expanding to include vehicle maintenance management functions.



Support for corporate fleet management of company cars

We offer a cloud-based company vehicle management system for corporate customers that allows integrated management of alcohol checks, daily driving reports, and vehicle inspection expiration dates via an application.



OTHER BUSINESS

Car Trading Business

The company entered the used car business in 1996 and began used car purchases and sales with AUTOBACS CARS in 2002. Today, we not only operate in-shop at AUTOBACS stores, but also handle used car purchases and sales by opening and developing independent specialty stores outside of AUTOBACS stores.





Brand Business

In addition to the sales of car accessories and vehicle services, we plan, develop, sell, and manage projects for a wide range of products to suit our customers' car lifestyles.



Expanding our lifestyle with a brand centered on the "garage", through various products designed for garage and car life.



An original camper label GORDON MILLER based on the theme of MOTORS VAN LIFE and overnight camping.





Original custom cars and apparel created by the racing sports brand ARTA.



Concept store: 1 store

Finance Business

Finance business provides customers with convenience in the form of auto insurance, loans and credit for car purchases, used car warranties and leasing services.



Property Development Business

Businesses related to real estate development, including opening new stores and developing services for apartment complex tenants, as well as the wholesale of fixtures, signs and lighting, and leasing of garages houses.



Expansion Business

We operate the "VEEMO" application for finding parking spaces and drone license training. We also handle next-generation micro-mobility, including "specified small motorized bicycles," created because of a legal revision.







*Number of stores as of September 2023 6

Corporate Profile

AUTOBACS SEVEN CO., LTD

Date of Foundation February 1947

Headquarters 6-52, Toyosu 5-chome, Koto-ku, Tokyo, Japan

Franchise Headquarters for AUTOBACS Group **Business Activities**

stores, wholesale and retail of automotive goods, statutory safety inspections and maintenance, used car purchasing and sales,

body repair and coating, etc.

Capital Stock 33,998 million ven (As of March 31, 2023)

Number of Employees (Consolidated)

4,477 (As of March 31, 2023)

Main Business Offices

Northern Japan Regional Headquarters

(Sendai, Miyagi)

Kanto Regional Headquarters (Ichikawa, Chiba) Chubu Regional Headquarters (Nagoya, Aichi) Kansai Regional Headquarters (Osaka, Osaka) Southern Japan Regional Headquarters

(Fukuoka, Fukuoka)

Eastern Japan Logistic Center (Ichikawa, Chiba) Western Japan Logistic Center (Miki, Hyogo)



Our Company Name

AUTOBACS is an acronym of "Appeal", "Unique", "Tire", "Oil", "Battery", "Accessories", "Car Electronics", "Service", each product and service the group provides. The word "SEVEN" was chosen to indicate our desire not to be limited to the six products and services listed in our name, but to always be searching for the 7th, or next, way that we can provide for our customers.

Our Corporate Color & Symbol

The corporate color for AUTOBACS is a shade of orange we call California Orange. It was chosen to display the frontier spirit of America's pioneers and represents the blazing sun casting an orange hue over California.

Meaning of the symbol mark

Our symbol features six lines that represent the products and services we offer to our customers. Each line connects in one place, representing how we bring together many products in one store. It is also reminiscent of a highway, linking us to our goal of creating an automotive society.

Maior Consolidated Subsidiaries (As of September 30, 2023)

■ Domestic AUTOBACS Business

AUTOBACS Higashi-Nihon Sales Ltd. AUTOBACS Chubu Sales Ltd. AUTOBACS Tsukuba Co., Ltd. AUTOBACS Kansai Sales Ltd. AUTOBACS Minami-Nihon Sales Ltd.

Chain Growth Co., Ltd. Shaken-Bankin DEPOT Inc.

Overseas Business

AUTOBACS VENTURE SINGAPORE PTE LTD AUTOBACS CAR CARE (SINGAPORE) PTE. LTD.

AUTOBACS FRANCE S.A.S.

AUTOBACS CAR SERVICE MALAYSIA SDN. BHD.

AUTOBACS (CHINA) AUTOGOODS COMMERCE Co., Ltd.

AUTOBACS AUSTRALIA PTY LTD

■ Car Dealership, BtoB and Online Alliance Business

Seiwa Automobile Sales Co., Ltd. Takamori Jidousha Seibi Kogyo Co., Ltd.

AUTOBACS DEALER GROUP HOLDINGS Co., Ltd.

BACS Advance Co., Ltd. BACS e-Mobility Co., Ltd. CAP Style Co., Ltd. HOT STUFF CORPORATION

BACS Boots Co., Ltd.

■ Other Subsidiaries

AUTOBACS Financial Service Co., Ltd. AUTOBACS Management Service Co., Ltd.

ABT Marketing Co., Ltd.

ADE Co., Ltd. FATRASTYLING Inc.

AUTOBACS Digital Initiative Co., Ltd.

VEEMO Inc.

AUTOBACS SEVEN CO..LTD.

https://www.autobacs.co.jp/en/

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History

The late Toshio Sumino founded Suehiro Shokai, a privately owned February 1947

wholesaler of automobile parts in Osaka.

August 1948 Suehiro Shokai was reorganized into a joint-stock company named

Fuii-Shokai Co., Ltd. in Osaka.

Opened AUTOBACS Higashi Osaka Store, the first one-stop specialty November 1974

store for automotive goods and services in Japan.

April 1975 Started franchise business and opened AUTOBACS Hakodate

Nakamichi store as the first franchise store.

November 1977 Released tires, oil and batteries under our own private brand. Opened AUTOBACS 100th store (AUTOBACS Yagi store). August 1979 Changed the company name to AUTOBACS SEVEN Co., Ltd. March 1980

Opened the first overseas store in Taiwan, marking AUTOBACS store May 1991

expansion to the overseas markets.

January 1995 Established AUTOBACS VENTURE SINGAPORE PTE LTD.

Opened AUTOBACS 500th store (AUTOBACS Hamada store). March 1996

March 1997 Opened the first Super AUTOBACS store in Chiba as a new store

format.

August 1999 AUTOBACS SEVEN Europe S.A.S. (Present: AUTOBACS FRANCE

S.A.S.) established a partnership with Renault.

Opened the first AUTOBACS Secohan Ichiba for sales and purchases June 2000

of used automotive goods.

December 2001 Released an original sports car named GARAIYA.

April 2002 Opened the first AUTOBACS EXPRESS store in Kanagawa.

June 2002 Introduced CARS system for used car sales.

Moved the AUTOBACS SEVEN Co., Ltd. headquarters to Toyosu, October 2004

Tokyo.

July 2014 Revamped the AUTOBACS Group private brands and launched "AQ.".

March 2016 Opened the first AUTOBACS Used Car Purchase Store in

Setagaya-ku, Tokyo

February 2017 Established Chain Growth Co., Ltd., an organization dedicated to

recruiting, supplying and retaining mechanic personnel.

Opened the first Smart+1, a new store format focusing on hand

washing and coating in Osaka.

Established ABT Marketing Co., Ltd., a joint venture with CCC March 2017 Marketing Co., Ltd.

Began developing the original garage lifestyle brand GORDON

July 2017

Opened A PIT AUTOBACS SHINONOME, the new concept store for November 2018

AUTOBACS. April 2019 Established AUTOBACS DEALER GROUP HOLDINGS CO., LTD.

September 2021 JOYFUL Shaken & Tire Center, which later became a wholly owned

subsidiary, began operations as AUTO IN Shaken & Tire Center.

November 2021 Opened the first "GORDON MILLER" store

(GORDON MILLER KURAMAE).

April 2022 Tokyo Stock Exchange Market segment changed from First Section to

Acquired all shares of AB System Solutions Co., Ltd. and changed its April 2023

trading name to AUTOBACS Digital Initiative Co., Ltd.