May 21, 2003

Summary of Quick Financial Announcement of Consolidated Financial Information For the Year Ended March 31,2003

Company name: AUTOBACS SEVEN CO., LTD. Code Number : 9832 (URL http://www.autobacs-seven.com/) Headquarters : Tokyo, Japan **Company Representative: Koichi Sumino, Representative Director** Contact for further information: Takashi Matsuo, Director Telephone:+81-3-3454-0062 Date of the Board of Directors' meeting for approval of annual accounts: May 21, 2003

Stock Exchange Listings: First Section, both of Tokyo and Osaka. London. Adoption of accounting principles generally accepted in the U.S.A.: None

1. Results for the fiscal term (From April 1, 2002 to March 31, 2003)

(Note: Amounts less than Yen1 million have been rounded down)

(1) Results of operations:

| (1) results of operations.  |                                     | (Un    | it: Millions of Y                       | en except fo   | r per share info                | ormation) |
|-----------------------------|-------------------------------------|--------|---|----------------|---------------------------------|-----------|
|                             | Net sal                             |        | Operating in<br>% of increa<br>decrease | ncome<br>se or | Ordinary ir                     |           |
| Year ended<br>March 31,2003 | 230,478                             | 1.2%   | 7,652                                   | -20.0%         | 10,273                          | -16.3%    |
| Year ended<br>March 31,2002 | 227,737                             | 1.0%   | 9,569                                   | -22.7%         | 12,271                          | -17.5%    |
|                             | Net inco<br>% of increa<br>decrease | ase or | Net income per<br>share-Basic           |                | Net income per<br>share-Diluted |           |
| Year ended<br>March 31,2003 | 4,003                               | -27.5% | Yen 106.76                              |                | -                               |           |
| Year ended<br>March 31,2002 | 5,520                               | -28.9% | Yen 147.28                              |                | -                               |           |
|                             | Net incor<br>Shareholder            |        | Ordinary ir<br>to total as              |                | Ordinary ir<br>to net sa        |           |
| Year ended<br>March 31,2003 | 2.7%                                |        | 5.4%                                    |                | 4.5%                            |           |
| Year ended<br>March 31,2002 | 3.9%                                |        | 6.4%                                    |                | 5.4%                            |           |

Notes:

Equity income on affiliates: Yen 58 million 1)

(For the year ended March 31, 2002: Yen 32 million)

The weighted average number of shares used in computing net income per share: 37,395,147 2) (For the year ended March 31, 2002: 37,481,289)

3) Changes in Accounting policies: None.

4) Regarding net sales, operating income, ordinary income and net income, percentages show

#### changes from the previous year.

(2) Financial position:

|               |         | (Unit: Millions o | f Yen except for pe | r share information) |
|---------------|---------|-------------------|---------------------|----------------------|
|               | Total   | Shareholders'     | Equity ratio        | Equity per           |
|               | assets  | equity            |                     | share                |
| Year ended    |         |                   |                     |                      |
| March 31,2003 | 187,138 | 145,817           | 77.9%               | Yen 3,979.02         |
| Year ended    |         |                   |                     |                      |
| March 31,2002 | 190,815 | 145,391           | 76.2%               | Yen 3,879.09         |

Note: Number of shares outstanding: 36,632,540

(For the year ended March 31, 2002: 37,480,850)

(3) Statements of cash flows:

|                             | Operating activities | Investing activities | Financing activities | (Unit: Millions of Yen)<br>Ending<br>balances of cash and<br>cash equivalents |
|-----------------------------|----------------------|----------------------|----------------------|---|
| Year ended<br>March 31,2003 | 7,925                | (8,002)              | (9,098)              | 23,437  |
| Year ended<br>March 31,2002 | 11,795               | (8,856)              | (5,296)              | 32,835  |

(4) Scope of consolidation and application of equity method:

| Number of consolidated subsidiaries     | 67   |
|---|------|
| Number of non-consolidated subsidiaries | None |
| Number of affiliated companies to which |      |
| equity method was applied               | 8    |

(5) Change in scope of consolidation and application of equity method:

| Consolidation | Addition  | 14   |
|---------------|-----------|------|
|               | Exclusion | 10   |
| Equity method | Addition  | 1    |
|               | Exclusion | None |

#### 2. Forecast for the next year (April 1,2003 to March 31,2004)

(Unit: Millions of Yen)

|            | Net sales | Ordinary income | Net income |
|------------|-----------|-----------------|------------|
| Semiannual | 110,000   | 4,900           | 2,300      |
| Annual     | 234,000   | 10,700          | 5,000      |

Note: The estimated net income per share for the year ending March 31,2004 will be Yen 136.49 This forecasts are made based on the assumptions, estimates, recognition of facts, projections which are currently available to the management of the Company. The actual results may differ materially from the projected figures in this release due to differences in actual experience or changes in assumptions.

## **Consolidated Balance Sheets**

| Assets                              |           |                 | (Unit: Milli | ons of ren) |
|-------------------------------------|-----------|-----------------|--------------|-------------|
| ASSELS                              | (March31, | (March31, 2003) |              | , 2002)     |
|                                     | Amount    | Ratio           | Amount       | Ratio       |
|                                     |           | %               |              | %           |
| Current assets                      |           |                 |              |             |
| Cash and deposits                   | 23,681    |                 | 33,198       |             |
| Trade notes and accounts receivable | 12,272    |                 | 12,859       |             |
| Marketable securities               | 5,721     |                 | 3,760        |             |
| Inventories                         | 17,549    |                 | 15,918       |             |
| Deferred tax assets                 | 2,240     |                 | 2,832        |             |
| Short-term loans                    | 1,333     |                 | 860          |             |
| Accounts receivable-other           | 13,302    |                 | 12,824       |             |
| Other current assets                | 1,826     |                 | 1,965        |             |
| Allowance for doubtful receivables  | (2,100)   |                 | (2,177)      |             |
| Total current assets                | 75,828    | 40.5            | 82,042       | 43.0        |
| Fixed assets                        |           |                 |              |             |
| Tangible fixed assets               |           |                 |              |             |
| Buildings and structures            | 26,370    |                 | 22,646       |             |
| Machinery, equipment and vehicle    | 1,598     |                 | 1,638        |             |
| Tools, furniture and fixtures       | 5,906     |                 | 5,614        |             |
| Land                                | 25,014    |                 | 23,762       |             |
| Construction in progress            | 574       |                 | 285          |             |
| Total tangible fixed assets         | 59,463    | 31.8            | 53,948       | 28.3        |
| Intangible fixed assets             |           |                 |              |             |
| Goodwill                            | -         |                 | 28           |             |
| Software                            | 2,327     |                 | 2,878        |             |
| Other intangible fixed assets       | 468       |                 | 523          |             |
| Total intangible fixed assets       | 2,795     | 1.5             | 3,430        | 1.8         |
| Investments                         |           |                 |              |             |
| Investment securities               | 16,128    |                 | 16,779       |             |
| Long-term loans                     | 3,614     |                 | 5,841        |             |
| Deferred tax assets                 | 3,182     |                 | 2,886        |             |
| Rental deposits                     | 25,375    |                 | 25,851       |             |
| Other investments                   | 2,069     |                 | 2,192        |             |
| Allowance for doubtful receivables  | (1,319)   |                 | (2,156)      |             |
| Total investments                   | 49,051    | 26.2            | 51,395       | 26.9        |
| Total fixed assets                  | 111,310   | 59.5            | 108,773      | 57.0        |
|                                     |           |                 |              |             |
| Total assets                        | 187,138   | 100.0           | 190,815      | 100.0       |

| Liabilities and Shareholders' equity                           |                                 |       |                             |       |  |
|--|---------------------------------|-------|-----------------------------|-------|--|
|  | (March31, 2003)<br>Amount Ratio |       | (March31, 200)<br>Amount Ra |       |  |
|  | 7 milount                       | %     | iniount                     | %     |  |
| Current liabilities  |                                 | /0    |                             | 70    |  |
| Trade notes and accounts payable-trade                         | 13,109                          |       | 14,170                      |       |  |
| Short-term borrowings  | 3,111                           |       | 4,917                       |       |  |
| Income taxes payable   | 2,342                           |       | 2,394                       |       |  |
| Other current liabilities                                      | 11,397                          |       | 11,985                      |       |  |
| Total current liabilities                                      | 29,961                          | 16.0  | 33,468                      | 17.5  |  |
| Long-term liabilities  |                                 |       |                             |       |  |
| Long-term debt   | 2,019                           |       | 2,316                       |       |  |
| Liability for retirement benefits                              | 1,299                           |       | 1,385                       |       |  |
| Accrued retirement benefits for directors and                  | ,                               |       | ,                           |       |  |
| corporate auditors   | 233                             |       | 261                         |       |  |
| Goodwill   | 42                              |       | -                           |       |  |
| Other long-term liabilities                                    | 7,239                           |       | 6,735                       |       |  |
| Total Long-term liabilities                                    | 10,834                          | 5.8   | 10,697                      | 5.6   |  |
| Total liabilities  | 40,796                          | 21.8  | 44,166                      | 23.1  |  |
| Minority interests   |                                 |       |                             |       |  |
| Minority interests   | 524                             | 0.3   | 1,257                       | 0.7   |  |
| Shareholders' equity   |                                 |       |                             |       |  |
| Common stock   | 31,958                          | 17.1  | -                           | -     |  |
| Capital Surplus  | 32,241                          | 17.2  | -                           | -     |  |
| Retained earnings  | 84,523                          | 45.2  | -                           | -     |  |
| Net unrealized loss on investment securities                   | (126)                           | (0.1) | -                           | -     |  |
| Foreign currency translation adjustments                       | (179)                           | (0.1) | -                           | -     |  |
| Treasury stock, at cost  | (2,601)                         | (1.4) | -                           | -     |  |
| Total shareholders' equity                                     | 145,817                         | 77.9  | -                           | -     |  |
| Common stock   | -                               | -     | 31,958                      | 16.8  |  |
| Additional paid-in capital                                     | -                               | -     | 31,719                      | 16.6  |  |
| Consolidated Retained earnings                                 | -                               | -     | 81,901                      | 42.9  |  |
| Net unrealized loss on investment securities                   | -                               | -     | (169)                       | (0.1  |  |
| Foreign currency translation adjustments                       | -                               | -     | (16)                        | (0.0  |  |
| Treasury stock, at cost  | -                               | -     | (1)                         | (0.0  |  |
| Total shareholders' equity                                     | -                               | -     | 145,391                     | 76.2  |  |
| Total liabilities, minority interests and shareholders' equity | 187,138                         | 100.0 | 190,815                     | 100.0 |  |

## **Consolidated Statements of Income**

|  | Year en<br>March 31 |       | Year er<br>March 31 |       |  |
|--|---------------------|-------|---------------------|-------|--|
|  | Amount              | Ratio | Amount              | Ratio |  |
| NT ( )                                 | 000 470             | %     | 000 000             | %     |  |
| Net sales                              | 230,478             | 100.0 | 227,737             | 100.0 |  |
| Cost of good sold                      | 163,457             | 70.9  | 163,056             | 71.6  |  |
| Gross profit                           | 67,021              | 29.1  | 64,680              | 28.4  |  |
| Selling, general and administrative    |                     |       |                     |       |  |
| expenses                               | 59,369              | 25.8  | 55,111              | 24.2  |  |
| Operating income                       | 7,652               | 3.3   | 9,569               | 4.2   |  |
| Non-operating income                   |                     |       |                     |       |  |
| Interest income                        | 378                 |       | 454                 |       |  |
| Dividend income                        | 43                  |       | 39                  |       |  |
| Equity income on affiliates            | 58                  |       | 32                  |       |  |
| Rental income                          | 1,778               |       | 1,538               |       |  |
| Lease revenue - system equipment       | 805                 |       | -                   |       |  |
| Other income                           | 3,145               |       | 3,016               |       |  |
| Total non-operating income             | 6,210               | 2.7   | 5,081               | 2.2   |  |
| Non-operating expenses                 |                     | ~~~   |                     | ~~~   |  |
| Interest expenses                      | 152                 |       | 198                 |       |  |
| Loss on disposal of fixed assets       | 421                 |       | 253                 |       |  |
| Other expenses                         | 3,016               |       | 1,928               |       |  |
| Total non-operating expenses           | 3,589               | 1.5   | 2,379               | 1.0   |  |
| Ordinary income                        | 10,273              | 4.5   | 12,271              | 5.4   |  |
| Extraordinary gains                    |                     |       |                     |       |  |
| Gain on sale of investment securities  | 9                   |       |                     |       |  |
| Reversal of allowance for doubtful     | 9                   |       | -                   |       |  |
| receivables                            | 470                 |       | 891                 |       |  |
| Others                                 | 470                 |       | 8                   |       |  |
| Total extraordinary gains              | 480                 | 0.2   | 900                 | 0.4   |  |
|  | 400                 | 0.2   | 900                 | 0.4   |  |
| Extraordinary losses                   |                     |       | 0                   |       |  |
| Loss on sale of fixed assets           | -                   |       | 0                   |       |  |
| Loss on disposal of fixed assets       | -                   |       | 3                   |       |  |
| Write down of land                     | 189                 |       | -                   |       |  |
| Loss on sale of investment securities  | 45                  |       | 1,697               |       |  |
| Write down of investment securities    | 330                 |       | 1,083               |       |  |
| Extraordinary retirement benefits      | 377                 |       | -                   |       |  |
| Loss on store arrangement              | 184                 |       | -                   |       |  |
| Write down of golf membership          | -                   |       | 127                 |       |  |
| Termination losses of pension and      | •                   |       |                     |       |  |
| severance payment plan of subsidiaries | 9                   |       | 92                  |       |  |
| Others                                 | -                   |       | 17                  |       |  |
| Total extraordinary losses             | 1,137               | 0.5   | 3,021               | 1.3   |  |
| Income before income taxes and         |                     |       |                     |       |  |
| minority interests                     | 9,616               | 4.2   | 10,149              | 4.5   |  |
| Income taxes - current                 | 5,392               | 2.4   | 6,058               | 2.7   |  |
| Income taxes - deferred                | 300                 | 0.1   | (1,181)             | (0.5  |  |
| Loss of minority interests             | 80                  | 0.0   | 247                 | 0.1   |  |
| Net income                             | 4,003               | 1.7   | 5,520               | 2.4   |  |

|  | Year ended<br>March 31,2003 | Year ended<br>March 31,2002 |
|--|-----------------------------|-----------------------------|
| Capital surplus  |                             |                             |
| Balance at beginning of year                                 | 31,719                      | -                           |
| Increase in capital surplus                                  | - ,                         |                             |
| Issuance of common stock                                     | 522                         | -                           |
| Disposal of treasury stock                                   | 0                           | -                           |
| Balance at end of year                                       | 32,241                      | -                           |
| Retained earnings  |                             |                             |
| Balance at beginning of year                                 | 81,901                      | -                           |
| Increase in retained earnings                                |                             |                             |
| Net income   | 4,003                       | -                           |
| Decrease in retained earnings                                |                             |                             |
| Cash dividends   | (1,349)                     | -                           |
| Bonuses to directors and corporate auditors                  | (31)                        | -                           |
| Balance at end of year                                       | 84,523                      | -                           |
| Consolidated retained earnings                               |                             |                             |
| Retained earnings, beginning of year                         | -                           | 77,751                      |
| Increase in retained earnings                                |                             |                             |
| New application of equity method for<br>affiliated companies | -                           | 32                          |
| Decrease in retained earnings                                |                             |                             |
| Cash dividends   | -                           | (1,349)                     |
| Bonuses to directors and corporate auditors                  | -                           | (53)                        |
| Net income   | -                           | 5,520                       |
| Retained earnings, end of year                               | -                           | 81,901                      |

# Consolidated Statements of Capital Surplus and Retained Earnings

# **Consolidated Statements of Cash Flows**

|   | (Unit<br>Year ended<br>March31, 2003 | : Millions of Yen<br>Year ended<br>March31, 2002 |
|---|--------------------------------------|--|
|   | Amount                               | Amount   |
| Operating Activities:   |                                      |  |
| Net income before income taxes and minority interests   | 9,616                                | 10,149   |
| Depreciation and amortization   | 5,394                                | 5,409  |
| Amortization of goodwill  | 114                                  | 238  |
| Increase (Decrease) in allowance for doubtful receivables                                     | (507)                                | 440  |
| Increase (Decrease) in retirement benefits  | (116)                                | 39   |
| Increase (Decrease) in retirement benefits for directors and corporate auditors               | (27)                                 | 27   |
| Interest and dividend income  | (422)                                | (494)  |
| Interest expenses   | 152                                  | 198  |
| Gain on foreign currency translation  | (69)                                 | (15)   |
| Equity income on affiliates   | (58)                                 | (32)   |
| Lease revenue   | (1,818)                              | (1,943)  |
| (Gain) Loss on sale of marketable securities  | 0                                    | 99   |
| Loss on sale or disposal of fixed assets  | 513                                  | 256  |
| Loss on sale of investment securities   | 45                                   | 1,697  |
| Write-down of investment securities   | 329                                  | 1,083  |
| Write-down of golf membership   | -                                    | 127  |
| Increase in trade notes and accounts receivable   | (130)                                | (71)   |
| Increase in inventories   | (842)                                | (1,087)  |
| Increase (Decrease) in trade notes and accounts payable                                       | (1,480)                              | 925  |
| Payment for bonuses for directors and corporate auditors                                      | (31)                                 | (53)   |
| Others  | 2,056                                | 2,519  |
| Subtotal  | 12,718                               | 19,514   |
| Interest and dividend received  | 806                                  | 858  |
| Interest paid   | (154)                                | (196)  |
| Taxes paid  | (5,445)                              | (8,380)  |
| Net cash provided by operating activities   | 7,925                                | 11,795   |
|   |                                      | 11,700   |
| Investing Activities:   | 325                                  | 67   |
| Decrease in time deposit  |                                      |  |
| Payment for purchase of marketable securities<br>Proceeds from sales of marketable securities | (99)<br>1,599                        | (5,187)  |
| Payment for tangible and intangible fixed assets other than software                          |                                      | 6,153<br>(7,027)                                 |
|   | (9,728)<br>202                       | (7,927)<br>182                                   |
| Proceeds from sale of tangible and intangible fixed assets other than software                |                                      |  |
| Payment for software  | (603)                                | (842)  |
| Payment for investment securities<br>Proceeds from sale of investment securities              | (10,235)                             | (9,760)  |
|   | 7,182<br>316                         | 6,295<br>441                                     |
| Cash of subsidiaries acquired   |                                      |  |
| Proceeds from loans<br>Collection of loans  | (549)<br>1,996                       | (947)  |
|   |                                      | 2,411<br>(1,840)                                 |
| Payment for rental deposits   | (1,408)                              |  |
| Collection of rental deposits<br>Lease revenue  | 888                                  | 481  |
|   | 1,459                                | 1,549  |
| Others  | 652                                  | <u> </u>   |
| Net cash used in investing activities   | (8,002)                              | (8,856)  |
| Financing Activities:   |                                      |  |
| Net decrease in short-term borrowings   | (2,562)                              | (2,286)  |
| Proceeds from long-term debt  | 773                                  | 1,153  |
| Repayments of long-term debt  | (3,467)                              | (2,951)  |
| Repurchase of common stock  | (2,575)                              | (1)  |
| Proceeds from issuance of subsidiary stock  | 83                                   | 145  |
| Dividends paid  | (1,349)                              | (1,349)  |
| Others  | 0                                    | (6)  |
| Net cash provided by (used in) financing activities   | (9,098)                              | (5,296)  |
| Effect of exchange rate changes on cash and cash equivalents                                  | (25)                                 | 73   |
| Net decrease in cash and cash equivalents   | (9,200)                              | (2,284)  |
| Cash and cash equivalents, beginning of year  | 32,835                               | 35,575   |
| Net increase in cash and cash equivalents from merger   | -                                    | 8  |
| Decrease in cash and cash equivalents exclusion of consolidated subsidiaries                  | (197)                                | (464)  |
| Cash and cash equivalents, end of year  |                                      |  |
| Lash and cash equivalents end of year   | 23,437                               | 32,835   |

# Consolidated Sales Component and Percentage by Division

(Unit: Millions of Yen)

(Unit: Millions of Yen)

|             | Year er<br>March31 |       | Year er<br>March31 |       | Increase<br>or<br>(Decrease) | ) |
|-------------|--------------------|-------|--------------------|-------|------------------------------|---|
| Divisions   | Amount             | Ratio | Amount             | Ratio | Ratio                        |   |
| <b>TTT1</b> | 107.007            | %     | 100.000            | %     |                              | % |
| Wholesale   | 137,267            | 59.6  | 138,366            | 60.8  | (0.8)                        |   |
| Retail      | 93,211             | 40.4  | 89,370             | 39.2  | 4.3                          |   |
| Total       | 230,478            | 100.0 | 227,737            | 100.0 | 1.2                          |   |

Consolidated Sales Component and Percentage by Product Category

|                    | Year er<br>March 31 | 1404  | Year en<br>March31 | lucu  | Increase<br>or<br>(Decrease) |
|--------------------|---------------------|-------|--------------------|-------|------------------------------|
| Products           | Amount              | Ratio | Amount             | Ratio | Ratio                        |
|                    |                     | %     |                    | %     | %                            |
| Tires and wheels   | 47,243              | 20.5  | 48,340             | 21.3  | (2.3)                        |
| Car electronics    | 68,672              | 29.8  | 67,880             | 29.8  | 1.2                          |
| Oil and batteries  | 19,253              | 8.3   | 20,295             | 8.9   | (5.1)                        |
| Car exterior items | 25,969              | 11.3  | 27,364             | 12.0  | (5.1)                        |
| Car interior items | 20,776              | 9.0   | 19,853             | 8.7   | 4.6                          |
| Motor sports goods |                     |       |                    |       |                              |
| and others         | 48,564              | 21.1  | 44,002             | 19.3  | 10.4                         |
| Total              | 230,478             | 100.0 | 227,737            | 100.0 | 1.2                          |

### **New Executive Appointments**

(1) New Candidate for Board of Director: (as of June 26, 2003)

| Setsuo Wakuda      | (current Executive Officer, In charge of Franchise Business Strategy)           |
|--------------------|---|
| Hidehiro Ide       | (current Executive Officer, In charge of Supporting Franchisee<br>Corporations) |
| Yasuhiro Tsunemori | (current Executive Officer, In charge of Merchandising Strategy)                |
| Hideaki Yokoi      | (current Executive Officer, In charge of Business Development)                  |

### (2) Resigning from Board of Directors: (as of June 26, 2003)

| Tomikazu Nishihara | (current Director, to be appointed Advisor of the Board) |
|--------------------|--|
| Hiroshi Yamamoto   | (current Director, to be appointed Advisor of the Board) |

### New Management (as of June 26, 2003)

#### < Board of Directors >

| Koichi Sumino      | Representative Director and Chief Executive Officer |
|--------------------|---|
| Akira Nogami       | Director and Chief Operating Officer                |
| Hiroshi Sumino     | Director  |
| Kozo Sumino        | Director  |
| Takashi Matsuo     | Director  |
| Setsuo Wakuda      | Director  |
| Hidehiro Ide       | Director  |
| Yasuhiro Tsunemori | Director  |
| Hideaki Yokoi      | Director  |
|                    |   |

### < Auditors >

| Kotaro Morino    | Senior Corporate Auditor (Full-time) |
|------------------|--------------------------------------|
| Katsushi Koyama  | Senior Corporate Auditor (Full-time) |
| Harukuni Yoshida | Senior Corporate Auditor (Full-time) |
| Kenji Ogawa      | Corporate Auditor                    |

#### (Note)

The above New Management is subject to the approval of the shareholders at the Annual General Meeting scheduled to be held on June 26, 2003.

< Corporate Officers >

| Satoshi Kohira     | In charge of AUTOBACS Business Development and General<br>Manager of Store Support Planning Office           |
|--------------------|--|
| Kazuyoshi Sawada   | In charge of Car Inspection Business Promotion and Maintenance<br>Service Skill Deveropment                  |
| Shuichi Shino      | In charge of Store Development Strategy  |
| Masachika Sumikura | In charge of SUPER AUTOBACS Business Development and<br>Project Manager of SA Planning & Development Project |
| Kenichi Takeda     | In charge of Sales Promotion   |
| Yuzuru Toide       | In charge of Northern Japan Store Support Division   |
| Naohumi Kamata     | In charge of South Kanto Store Support Division  |
| Yoshihiro Emoto    | In charge of North Kanto Store Support Division  |
| Hironori Morimoto  | In charge of Chubu Store Support Division  |
| Kosuke Kaya        | In charge of Kansai Store Support Division   |
| Teruyuki Matsumura | In charge of Southern Japan Store Support Division   |
| Kiomi Kobayashi    | In charge of Overseas Store Support Division   |
| Yoshirou Miyama    | In charge of AUTOBACS C@RS (cars) Division   |
| Masahiro Morimoto  | In charge of Used Parts Sales Division   |
|                    |  |