# Results for the Three Months ended June 30, 2012 



July 31, 2012

## AUTOBACS SEVEN CO., LTD.

## Q1 FY March 2013 Consolidated P/L

Sales and Profit declined from last FY. The main reasons were

- Last year's strong demand for digital terrestrial TV broadcasting tuner
- ASP decline for car navigation devices
- Last year's surging tire sales before the price-hike
- Last year's rising demand for maintenance items after the earthquake
- Increased advertising expenses compared to last years reduction after the earthquake
- New advertising initiatives focused in new car owners

|  | Three months ended June 30, 2012 |  |  | Three months ended June 30, 2011 |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | Actual <br> result | \% of Sales | YoY change <br> ratio | Actual result <br> YoY change <br> ratio |  |
| Net sales | 58.0 |  | -2.2 | 59.3 | $100.0 \%$ |
| Gross margin | 17.7 | 30.6 | -4.5 | 18.6 | $31.3 \%$ |
| SG\&A | 15.6 | 27.0 | +1.8 | 15.4 | $25.9 \%$ |
| Operating income | 2.1 | 3.6 | -34.7 | 3.2 | $5.4 \%$ |
| Non-operating <br> Income/expenses | 0.4 | 0.7 | -44.2 | 0.7 | $1.2 \%$ |
| Ordinary income | 2.5 | 4.3 | -36.4 | 3.9 | $6.6 \%$ |
| Extraordinary <br> gains/ losses | - | - | - | 0 | -2.2 |

## SALES TREND ：RETAIL \＆WHOLESALE（July 2011 －June 2012）

（\％）
【YoY change for the last 12 months】

＊Domestic retail sales including FCs：Major format stores（AB，SA，AH）
＋Used car goods＋New \＆Used cars＋Fuel

## Sales Ups \& Downs by Merchandise (Q1)

## 【Same Store Basis】Sales: - 2.2 \% YoY, Number of customers: +2.6\% YoY



## Retail Sales Including Franchisees

(Billion Yen)


Second hand goods \& Fuel: 0.8BY (-13.9\% YoY)

Statutory safety inspection: 3.7BY (+7.2\% Yo Y)
Number of cars inspected: 127,000 cars (+7.5\% YoY) Number of fully certified \& designated stores: 334stores
(Up from 332stores at March 31, 2012)

Car purchase \& sales: 3.8BY (+10.6\% YoY)
No. of cars sold: 3,980 cars (+2.6\% YoY)

Car related goods \& services: 60.3BY (-1.3\% YoY)
*Domestic retail sales including FCs: Major format stores (AB, SA, AH) + Used car goods + New \& Used cars + Fuel

## Analysis for Operating Income

## Domestic retail sales $\quad$ Total stores $\mathbf{- 0 . 5 \%}$ / Same store sales $\mathbf{- 2 . 2 \%}$ (YoY)

|  |  | Operating Income | YoY |
| :---: | :---: | :---: | :---: |
|  | Non-consolidated | 3,100MY | -550MY <br> Sales: -1,660MY(-3.3\%) <br> Gross profits: -420MY (GPM: 20.2\% - down from LY's 20.4\%) <br> Decline of GPM of tires and car electronics $S G \& A+130 M Y$ <br> Strengthened sales promotion on new car buyers |
|  | Domestic store Subsidiaries | -720MY | -670MY (-810MY, -4.2\%) <br> Decrease in purchase of tires, lower GMP along with declining ASP of car electronics |
|  | Overseas <br> Subsidiaries | -30MY | -60MY |
|  | Others | 190MY | -180MY |
| Total segments |  | 2,530MY | -1,300MY |
| Consolidation Adjustment |  | -440MY | Adjustment amount decreased by 190MY from last year Decreased by 190MY from last year mainly in adjustment of inventories which were sold from parent company to domestic store subsidiaries |
| Consolidated |  | 2,090MY | -1,110MY |

## Decrease in Consolidation Adjustments

Consolidation Adjustments

|  | Three months ended June 30, 2012 | Three months ended June 30, 2011 |
| :---: | :---: | :---: |
| Operating Income for segment total | 2,534 | 3,835 |
| Inventories <br> (Unearned income of subsidiary inventories, etc.) | (271) | (436) |
| Depreciation of Goodwill | (97) | (19) |
| Allowance for point card | (31) | 8 |
| Adjustment in fixed assets | 60 | (12) |
| Elimination of Intersegment transaction | (118) | (133) |
| Other | 15 | (40) |
| Consolidation adjustment | (443) | (633) |
| Consolidated operating income | 2,091 | 3,202 |

Amounts are rounded off to the nearest million yen.
Note: Figures in parentheses are negative.

## Performance Breakdown (Three months ended Jun 30, 2012)

## Parental company (Non-consolidated)

| Net Sales 48.8 BY <br> YoY: -1.65 BY | Wholesale $\begin{array}{r}\text {-1.68 BY } \\ -3.5 \%\end{array}$ | $\uparrow$ Car interior items, motor sports goods, oil, batteries $\downarrow$ Tires \& wheels, car electronics devices, etc. |
| :---: | :---: | :---: |
|  | $\begin{array}{\|lr\|} \hline & \\ \text { Retail } & -0.0 \mathrm{BY} \\ & -0.0 \% \end{array}$ | $\uparrow$ Car interior items, motor sports goods, services, etc. $\downarrow$ Car electronics devices, second-hand automobile goods |
| Gross Margin 9.8 BY <br> YoY: -0.41 BY | Wholesale $\begin{array}{r}-0.37 \mathrm{BY} \\ -4.0 \%\end{array}$ | $\uparrow$ Car interior items, motor sports goods, external items, etc. $\downarrow$ Tires \& wheels, car electronics devices, furniture and fixtures, etc. |
|  | $\begin{array}{\|lr} \hline \text { Retail } & -0.03 \mathrm{BY} \\ \hline \end{array}$ | $\uparrow$ Car interior items, motor sports goods, external items <br> $\downarrow$ Car electronics devices, second-hand automobile goods, tires \& wheels, etc. |
| $\begin{aligned} & \text { SG\&A } 6.7 \mathrm{BY} \\ & \text { YoY: +0.13 BY } \end{aligned}$ | Personnel: Decrease in performance-based compensation(estimation) |  |
|  | Sales promotion costs: Increase in advertising and publicity expenses as a rebound to last year's reduction after the earthquake; new advertising initiatives focusing on new car owners |  |
|  | Equipment costs: Decrease in repair cost of a logistics center |  |
|  | Others: Increase in legal fee and consulting cost |  |

## Domestic store subsidiaries

Net Sales: 18.4 BY YoY: -0.81 BY

Ordinary Income: (0.72BY) YoY: -0.66 BY

Both Sales and GPM declined from last year due to the aftershocks of the earthquake, lower sales of tires compared to last year's surging sales before the price increase and the demand drop of digital terrestrial broadcasting tuners.

## Segment Information

(Billion yen)

|  |  | Three months ended June 30, 2012 | Three months ended June 30, 2011 | YoY change |
| :---: | :---: | :---: | :---: | :---: |
| Non-consolidated | Net Sales | 48.9 | 50.5 | -3.3\% |
|  | Ordinary Income | 3.1 | 3.7 | -15.1\% |
| Domestic store subsidiaries | Net Sales | 18.5 | 19.3 | -4.2\% |
|  | Ordinary Income | (0.7) | (0.1) | - |
| Overseas subsidiaries | Net Sales | 2.1 | 2.5 | -16.0\% |
|  | Ordinary Income | (0.0) | 0.0 | - |
| Subsidiaries for car goods supply and other | Net Sales | 3.8 | 3.3 | +13.6\% |
|  | Ordinary Income | 0.0 | 0.1 | -35.5\% |
| Subsidiaries for supporting function | Net Sales | 0.9 | 0.8 | +3.2\% |
|  | Ordinary Income | 0.1 | 0.1 | +7.0\% |
| Segment total | Net Sales | 74.0 | 76.4 | -3.1\% |
|  | Ordinary Income | 2.5 | 3.8 | -33.9\% |

Note: Figures in parentheses are negative.
Amounts are rounded down to the nearest ten million Yen.

## Results of Overseas Operation by Country

|  | FRANCE |  | CHINA |  | SINGAPORE |  | THAILAND |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Number of stores at June 30, 2011 -including FCs stores- | 11 |  | 3 |  | 3 |  | 4 |  |
| Total store sales -including FC stores- | -6.1\% |  | -27.7\% |  | +8.9\% |  | +6.7\% |  |
| Period | Q1 FY2013 | Q1 FY2012 | Q1 FY2013 | Q1 FY2012 | Q1 FY2013 | Q1 FY2012 | Q1 FY2013 | Q1 FY2012 |
| Net sales <br> (Million Yen) | 1,560 | 1,940 | 90 | 110 | 290 | 280 | 140 | 130 |
| SG\&A (Million Yen) | 760 | 890 | 90 | 60 | 90 | 80 | 40 | 40 |
| Operating income <br> (Million Yen) | (20) | 10 | (50) | (10) | 30 | 40 | 0 | 0 |
| Business conditions | Sales decre economic slow Europe and new law ban stores to open Sundays. C efforts were OP turned in | sed due to wdown in he effect of ning some on st reduction made but, o loss. | Sales decre SG\&A incre two stores first direct-o had been c though one owned store opened. | ased but ased as cluding the wned store osed, directhad been | Loyang sto showing fav results main of tires, oils batteries. Exis stores also well. | is orable <br> ly in sales and xisting two performed | All stores good result of tires, oil maintenanc items due to aggressive promotion. | corded in sales and other related <br> sales |

Note: Figures in parentheses are negative.
Amounts are rounded down to the nearest ten million yen.

## Store Openings and Closings (Plan)

< Domestic stores

|  | No. of stores as of March 31, 2012 | Fiscal year ending March 31, 2013 |  |  |  |  |  |  | No. of stores as of March 31, 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 (result) |  |  | No. of stores as of June 30, 2012 | Q2 - Q3 (Plan) |  |  |  |
|  |  | New | S/B P R/L | Close |  | New | S/B - R/L | Close |  |
| AUTOBACS | 430 | +4 | +1/-1 |  | 434 | +26 | +4/-3 | -2 | 459 |
| Super AUTOBACS | 76 |  |  |  | 76 |  |  |  | 76 |
| AUTO HELLOES | 1 |  |  |  | 1 |  | -1 |  | 0 |
| Secohan Ichiba | 18 |  | -3 |  | 15 |  |  |  | 15 |
| AUTOBACS EXPRESS | 5 | +2 |  | -1 | 6 |  |  |  | 6 |
| Domestic total | 530 | +6 | +1/-4 | -1 | 532 | +26 | +4/-4 | -2 | 556 |

## < Overseas stores

S/B=Scrap \& Build, R/L=Relocation

|  | No. of stores as of March 31, 2012 | FY March 2013(Results \& Forecasts) |  |  | No. of stores as of Mar 31, 2013 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q1 (result) | No. of stores as of June 30, 2012 | Q2- Q3 (Plan) |  |
| France | 11 |  | 11 |  | 11 |
| China | 4 | +1/-2 | 3 | +1 | 4 |
| Thailand | 4 |  | 4 |  | 4 |
| Singapore | 3 |  | 3 |  | 3 |
| Taiwan | 5 |  | 5 |  | 5 |
| Malaysia | 0 | +1 | 1 |  | 1 |
| Total | 27 | +2/-2 | 27 | +1 | 28 |

## Progress of AUTOBACS 2010 Business Plan

## Measures

## Progress of individual measure

1. Improving store profitability
1) Store reform
2) Merchandise/ purchase reform
3) Human resources/ store operation reform
2. Increasing market share
1) New store opening
2) Development of service formats/ multichannel strategy
3. Overseas operation

- Improved each store by utilizing the knowledge acquired from the results of store reforms
- Started renovation of Super AUTOBACS stores
- Continued negotiation with suppliers to improve rebate income
-Executed store manager trainings and in-store communication studies
- Opened four new AUTOBACS stores (also opened two AUTOBACS Express stores)
- Planning thirty new store openings in this FY
- Opened two Auto Body Repair and Painting Centers at Urayasu and Toda
- Strengthened web shopping site
- Opened the third and closed the first subsidiaryowned stores in Shanghai


## Full Year Earning Forecasts Left Unchanged

- Our OP forecast for the full fiscal year (2.8BY) unchanged, although the business environment for Q2 is expected to remain challenging
- Accelerating our business efforts in Q3 and Q4 to make up for the delay in Q1
- Focusing on gross margin improvement and cost control to achieve our OP forecast.
- Continuing our efforts toward the goal of AUTOBACS 2010 Business Plan.


## Balance Sheet / Assets



## Balance Sheet / Liabilities \& Net Assets

(Billion Yen)


## Transfer of Store Ownership, and Merger among Consolidated Subsidiaries

Before the store transfer and merger
Merge


After the store transfer and merger


## Anything about car's, <br> 2 you find at <br> autobacs

AUTOBACS SEVEN

## Forward-Looking Statements

These materials include forecasts regarding the Company's future plans, strategies, and performance. This information is based on judgments and estimates made in accordance with information currently available. Actual results may differ materially from forecasts due to such factors as changes in operating circumstances.

