[Reference]

**Translation** 

# Results for the Three Months ended June 30, 2011





August 1, 2011

## AUTOBACS SEVEN CO., LTD.

### P/L for the First Three Months of FY 2012



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**BOTH SALES & PROFIT RISING**: Net sales and gross margin ratio increased due to smaller than expected impact of the earthquake, boosted sales of tires before the price hike, and strong sales of tuners for digital terrestrial broadcasting.

(Billion Yen)

	Three mor	nths ended Jun	Three months end	ded June 30, 2010	
	Actual result	% of Sales	YoY change ratio	Actual result	YoY change ratio
Net Sales	59.3	100.0%	+0.5%	59.0	100.0%
Gross margin	18.6	31.3%	+3.2%	18.0	30.5%
SG&A	15.4	25.9%	-3.3%	15.9	26.9%
Operating income	3.2	5.4%	+52.3%	2.1	3.6%
Non-operating Income/expenses	0.7	1.2%	+528.4%	0.1	0.2%
Ordinary income	3.9	6.6%	+75.7%	2.2	3.8%
Extraordinary gains/ losses	0	_	_	-1.3	_
Net income	2.2	3.7%	+306.2%	0.5	0.9%

Amounts are rounded to the nearest hundred million yen.

% of Net Sales and YoY comparisons are calculated in million yen.







+ Used car goods + New & Used cars + Fuel



### **Sales Ups & Downs by Merchandise**

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#### [Same Store Basis] Sales: - 0.1 % YoY, Number of customers: -1.9% YoY



\*Domestic retail sales including FCs: Major format stores (AB, SA, AH) + Used car goods +New & Used Cars+ Fuel

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### **Retail Sales Including Franchisees**







(Billion Yen)

		Three mo	onths ended June 30, 2011	Three
	Results % of Sales	YoY change	Major drivers of variance	months ended June 30, 2010
Net sales	59.3	+0.5% +0.29BY	Non-consolidated: +0.5BY Domestic store subsidiaries: +0.2BY Overseas store subsidiaries: +0.5BY	59.0
Gross margin	18.6 31.3%	+3.2% +0.57BY	Non-consolidated:+0.6BY Domestic store subsidiaries: +0.4BY Overseas store subsidiaries: Flat	18.0
SG&A	15.4	-3.3% -0.53BY	Selling expenses : Decrease due to the voluntary restraint after the earthquake Others : Decrease in legal fee and consulting cost	15.9
Non-operating income (expense)	0.7	+0.58BY	Non-operating income: +0.1BY of lawsuit related insurance fee Non-operating expenses: -0.1BY of exchange losses	1.1
Extraordinary gains (losses)	(0.0)	+1.27BY	Extraordinary losses: Impairment of fixed assets	(1.3)

Amounts are rounded to the nearest hundred million yen.

Note: Figures in parentheses are negative.



## **Decrease in Consolidation Adjustments**

#### **Consolidation Adjustments**

(Million Yen)

-		
	Three months ended June 30, 2011	Three months ended June 30, 2010
Operating Income for segment total	3,835	2,437
Inventories (Unearned income of subsidiary inventories, etc.)	(436)	(306)
Depreciation of Goodwill	(19)	(33)
Allowance for point card	8	56
Adjustment in fixed assets	(12)	65
Elimination of Intersegment transaction	(133)	(115)
Other	(40)	(0)
Consolidation adjustment	(633)	(335)
Consolidated operating income	3,202	2,102
	NI ( <b>-</b>	

Amounts are rounded off to the nearest million yen.

Note: Figures in parentheses are negative.







#### **Parental company (Non-consolidated)**

Net Sales 50.5 BY	Wholesale	<b>+0.68 BY</b> +1.5%	<ul> <li>↑Tires &amp; wheels, other equipments, fuel, new &amp; used cars</li> <li>↓Car electronics devices, motorsports goods</li> </ul>		
YoY: +0.48 BY	Retail	<b>-0.16 BY</b> -7.4%	Store closures at direct-operating stores (↓internal items, motorsports goods, and used parts)		
Gross Margin 10.2 BY	Wholesale	<b>+0.68 BY</b> +7.8%	<ul> <li>↑Tires &amp; wheels, Car electronics devices, external items, other equipments</li> <li>↓Oil, Batteries, motorsports goods</li> </ul>		
YoY: +0.59 BY	Retail	<b>-0.06 BY</b> -8.7%	$\downarrow$ car electronics devices, Services, used parts		
	Personnel:	↑executive r	remuneration (estimate)		
SG&A 6.6 BY	Sales promotion costs: Jnews paper adds, sales incentive				
YoY: -0.51 BY	Equipment costs: Flat				
	Others: ↓Le	gal fee and	Consulting cost		

#### Domestic store subsidiaries

Net Sales: 19.2 BY<br/>YoY: +0.23 BYOperating income improved reflecting higher gross margin as a<br/>result of boosted sales of tires before the price-hike, and flat SG&A<br/>level from the previous fiscal year.



## **Segment Information**



#### (Billion yen)

		Three months ended June 30, 2011	Three months ended June 30, 2010	YoY change
	Net Sales	50.5	50.0	+1.0
Non-consolidated	Ordinary Income	3.7	2.6	+43.3
Domestic store	Net Sales	19.3	19.0	+1.3
subsidiaries	Ordinary Income	(0.1)	(0.4)	—
Overseas subsidiaries	Net Sales	2.5	2.0	+23.3
	Ordinary Income	0	(0)	-
Subsidiaries for car	Net Sales	3.3	3.6	-7.6
goods supply and other	Ordinary Income	0.1	0.1	-24.0
Subsidiaries for	Net Sales	0.8	3.1	-73.0
supporting function	Ordinary Income	0.1	0.2	-43.9
	Net Sales	76.4	77.8	-1.7
Segment total	Ordinary Income	3.8	2.4	+63.2

Note: Figures in parentheses are negative.

Amounts are rounded down to the nearest ten million Yen. % of Net Sales and YoY comparisons are calculated in million Yen.



### **Results of Overseas by Country**



	FRANCE		СН	CHINA		SINGAPORE		THAILAND	
Number of stores at June 30, 2011 including FCs stores-	11		5		2		4		
Same store sales -including FC stores-	+6.5%		-6.7%		+12.4%		+12.4%		
Period	4/1/2011 through 6/30/2011	4/1/2010 through 6/30/2010	4/1/2011 through 6/30/2011	4/1/2010 through 6/30/2010	4/1/2011 through 6/30/2011	4/1/2010 through 6/30/2010	4/1/2011 through 6/30/2011	4/1/2010 through 6/30/2010	
<b>Net sales</b> (Million Yen)	1,938	1,516	110	106	281	249	133	125	
SG&A (Million Yen)	891	942	64	57	84	76	36	35	
Operating income (Million Yen)	6	(47)	(9)	(14)	35	29	1	3	
Business conditions	Sales were strong reflecting tire promotions. Operating income also increased due to cost-cutting efforts.		Sales improved in same-store basis (+9.7% in Chinese Yuan,) but SG&A increased due to new store openings.		Sales maintained strong under favorable economic condition and sales promotions in June & July.		Sales improved due to the recovery of political stability. Operating income remained flat due to higher cost of sales and SG&A.		



Note: Figures in parentheses are negative.

#### **Balance Sheet / Assets**





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## **Balance Sheet / Liabilities & Net Assets**



#### (Billion Yen)





## **Store Openings and Closings (Results & Forecasts)**



#### < Domestic stores >

		Fiscal year ending March 31, 2012							
	No. of stores as		/1/2011 throu /30/2001 (res	•	No. of stores as		1/2011 throu 1/2012 (fored	•	No. of stores as
	of March 31, 2011	New	S/B · R/L	Close	of June 30, 2011	New	S/B · R/L	Close	of March 31, 2012
AUTOBACS	404	+2	+4 /-2		408	+30	+5 / -3	-1	439
Super AUTOBACS	76				76				76
AUTO HELLOES	5		-2		3		-2		1
Secohan Ichiba	21				21		+1 / -1	-1	20
AUTOBACS EXPRESS	7				7			-2	5
Domestic total	513	+2	0	0	515	+30	0	-4	541

#### < Overseas stores >

S/B=Scrap & Build, R/L=Relocation

		FY Mar			
	No. of stores as of March 31, 2011	4/1/2011 through 6/30/2001 (result)	No. of stores as of June 30, 2011	7/1/2011 through 3/31/2012 (forecast)	No. of stores as of Mar 31, 2012
France	11		11		11
China	4	+1	5		5
Thailand	4		4		4
Singapore	2		2		2
Taiwan	4	+1	5		5
Total	25	+2	27	0	27

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### **Progress of AUTOBACS 2010 Business Plan**



Measures	Progress of individual measure
1. Improving store profitabili	ty
1) Store reform	Completed reform at 32 stores
2) Merchandise/ purchase reform	<ul> <li>Continued negotiation with suppliers to improve rebate income for both stores and headquarters</li> <li>Recorded higher Gross Margin for maintenance goods at stores that completed sales floor reform</li> </ul>
3) Human resources/ store operation reform	<ul> <li>Applied training program for comfortable customer service to approximately 1,800 employees</li> </ul>
2. Increasing market share	
1) New store opening	<ul> <li>Sales of two new stores have been almost in line with plans</li> </ul>
2) Development of service formats/ multi- channel strategy	<ul> <li>Considering e-commerce business expansion</li> </ul>
3. Overseas operation	<ul> <li>Opened two subsidiary-owned stores in China, both focusing on service pit operation</li> </ul>



#### **Store Reform Results**



#### Achievements for the first three months ended June 30, 2011

	Stores before reform (283 stores) -YoY change ratio-	After-reform stores (126 stores*) - YoY change ratio -	Difference
Retail sales	98.5%	102.0%	+3.5pt
Number of customers	97.0%	99.1%	+2.1pt
Sales of automotive goods	98.3%	101.4%	+3.1pt
Number of items purchased from central shelves	95.4%	99.0%	+3.6pt
Sales of maintenance items	97.7%	98.9%	+1.2pt
Sales of maintenance related services	101.5%	103.8%	+2.3pt



#### **Stores Opened on and after April 2011**





AUTOBACS OBIHIRO 21-JO Store (Opened on April 14, 2011)



AUTOBACS MATSUYAMA HOMEN Store (Opened on April 21, 2011)



AUTOBACS TOKAMACHI Store (Opened on April 22, 2011)



AUTOBACS ISHIKARI HANAKAWA Store (Opened on May 27, 2011)



AUTOBACS ENIWA Store (Opened on June 9, 2011)



AUTOBACS BUSSHOZAN Store (Opened on June 16, 2011)







#### **Forward-Looking Statements**

These materials include forecasts regarding the Company's future plans, strategies, and performance. This information is based on judgments and estimates made in accordance with information currently available. Actual results may differ materially from forecasts due to such factors as changes in operating circumstances.

