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October 31, 2025

## Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: AUTOBACS SEVEN CO., LTD.  
 Listing: Tokyo Stock Exchange  
 Securities code: 9832  
 URL: <https://www.autobacs.co.jp/en>  
 Representative: Yugo Horii, Representative Director & Chief Executive Officer  
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 Scheduled date to file semi-annual securities report: November 7, 2025  
 Scheduled date to commence dividend payments: November 25, 2025  
 Preparation of supplementary material on financial results: Yes  
 Holding of financial results briefing: Yes (for securities analysts and institutional investors, etc.)

(Yen amounts are rounded down to millions, unless otherwise noted.)

### 1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

#### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	128,838	16.8	5,083	102.5	5,481	102.6	3,500	113.6
September 30, 2024	110,299	(1.4)	2,510	(27.3)	2,706	(20.4)	1,638	(68.1)

Note: Comprehensive income For the six months ended September 30, 2025: ¥ 3,955 million[115.6%]  
 For the six months ended September 30, 2024: ¥ 1,834 million[(64.3%)]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	44.59	—
September 30, 2024	20.98	—

#### (2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	226,631	133,768	58.9	1,698.60
March 31, 2025	228,170	131,963	57.8	1,679.29

(Reference): Equity

As of September 30, 2025: ¥133,391 million  
 As of March 31, 2025: ¥131,808 million

## 2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	30.00	—	30.00	60.00
Fiscal year ending March 31, 2026	—	30.00			
Fiscal year ending March 31, 2026 (Forecast)			—	30.00	60.00

Note: Revisions to the forecast of cash dividends most recently announced: None

## 3. Forecast for the fiscal year ending March 2026 (from April 1, 2025 to March 31, 2026)

(Unit: Millions of Yen, percentage figures denote year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Annual	276,000	10.6	13,500	11.3	13,500	7.9	8,200	0.8	104.42

Note: Revisions to financial forecasts published most recently: None

#### 4. Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: — companies

Excluded: — companies

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	82,050,105 shares
As of March 31, 2025	82,050,105 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	3,520,012 shares
As of March 31, 2025	3,559,799 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	78,503,402 shares
Six months ended September 30, 2024	78,092,729 shares

\* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

\* Proper use of earnings forecasts, and other special matters

(Statement regarding the proper use of financial forecasts)

These forecast performance figures are based on the information currently available to the Company's management and certain assumptions judged rational. Accordingly, these might be cases in which actual results materially differ from forecasts of this report.

(Availability of semi-annual financial results supplementary material)

Autobacs Seven Co., Ltd. will be held the Analysts Meeting online on November 4, 2025. The presentation material of the meeting will be uploaded on the Company's website afterwards.

## 5. Qualitative Information Concerning the Six Months Ended September 30, 2025

### (1) Explanation of business results

During the first six months of the fiscal year under review, the Japanese economy continued its gradual recovery against the backdrop of improvements in employment and income conditions, as well as an increase in inbound demand. Nonetheless, the economic outlook remained uncertain due to the sluggish consumer spending attributable to sustained high consumer prices, along with international uncertainties such as trade policies in various countries.

As a trend in the domestic automotive-related industry, the number of new cars exceeded the level of the previous year due to the resumption of shipments by some automakers that had previously halted production. In the used car market, although difficulties in procurement occurred due to soaring used car auction prices, demand remained solid, resulting in the number of used car registrations reaching the same level as the previous year.

In this environment, the Group aims to provide “Mobility Lifestyle Infrastructure” for customers on a global scale and is pursuing initiatives with key strategies, including the creation of touch points, the development and supply of products and solutions, and the establishment of new business domains, based on its 2024 Medium-term Business Plan, “Accelerating Towards Excellence.”

As a result, the Group’s sales during the first six months of the consolidated fiscal year under review increased by 16.8% year on year, to 128,838 million yen, gross profit increased by 19.8% year on year, to 46,254 million yen, and selling, general, and administrative expenses increased by 14.1% year on year, to 41,171 million yen, resulting in operating income of 5,083 million yen, an increase of 102.5% from a year earlier. Ordinary income increased by 102.6% year on year, to 5,481 million yen. As a result, profit attributable to owners of parent increased by 113.6% year on year, to 3,500 million yen.

Results by business segment are as follows.

#### [AUTOBACS Business]

In the AUTOBACS Business, net sales increased by 5.5% year on year, to 94,166 million yen, and the segment profit increased by 14.5%, to 9,019 million yen.

Sales of the entire domestic AUTOBACS chain (including franchise stores) increased 2.9% year on year on a same-store basis and 4.2% year on year on an overall basis.

In the domestic AUTOBACS chain, tire sales increased despite concerns about a potential decline following price hikes. This growth was driven by successful strategic sales promotions, such as expanding the range of exclusive tires and enhancing the lineup of high-value-added products. Furthermore, sales of maintenance parts such as oil and batteries grew against the backdrop of an increase in vehicle maintenance demand. Sales from services associated with these products also remained strong.

As for statutory safety inspection and maintenance services, the number of vehicles subject to statutory safety inspections increased, and initiatives to improve repeat customer rates contributed to strong performance. As a result, the number of vehicles that underwent statutory safety inspection and maintenance services increased by 5.2% year on year, to approximately 335,000.

As for automobile sales, although new car sales were sluggish, both retail and wholesale sales of used cars remained steady. As a result, the total number of automobiles sold in the domestic AUTOBACS chain increased by 0.8% year on year, to approximately 14,900, while total sales amount increased by 1.3% year on year, to 17,910 million yen.

As for store openings and closures in Japan, 19 new stores opened and one store closed, and the number of stores increased from 1,020 at the end of March 2025 to 1,038.

As for overseas sales, sales in France decreased due to unstable political conditions and an economic downturn, despite efforts to expand product lineups. In Singapore, works at service pits remained robust by capturing maintenance demand.

The total number of stores outside Japan, totaled 151 stores as of September 30, 2025, with three new stores opened.

#### [Consumer Business]

In the Consumer Business, the consolidation of Otoron Co., Ltd. in August 2024, Tokatsu Holdings Co., Ltd. in October 2024, and BEE LINE Corporation in January 2025 significantly boosted both sales and profits.

As a result, sales in the Consumer Business increased by 139.9% year on year, to 24,528 million yen, and segment profit was 108 million yen (compared to a segment loss of 833 million yen in the same period of the previous year).

In the car dealership, sales increased due to the introduction of new BYD models. Furthermore, in May 2025, we opened the Audi authorized dealership “Audi Oyama” in Oyama City, Tochigi Prefecture.

In the online store business, sales increased due to the strong performance of our own e-commerce site, as well as the successful sales promotion initiatives on external e-commerce malls.

Additionally, in April 2025, we consolidated JCA Co., Ltd., which operates car accessory sales and automotive maintenance businesses at 70 home improvement stores nationwide, and began operating under the brand name

"AUTO IN." We are also aiming to create business synergies by changing some products and maintenance equipment to our distribution channels.

Furthermore, we increased our store count by opening new locations: the "AUTO IN Shaken & Tire Center Imizu Store" specializing in vehicle inspections, maintenance, and servicing; the tire-specialized "BEELINE Onojo Store"; and the used car dealerships "Otoron Nagoya Store" and "Otoron Toyohashi Store," which specialize in in-house financing.

In the consumer business, there were 76 new stores opened and five stores closed, resulting in a total of 195 stores as of September 30, 2025, compared to 124 stores as of March 31, 2025.

#### [Wholesale Business]

Sales in the Wholesale Business decreased by 1.4% year on year, to 15,849 million yen, and segment profit was 237 million yen (compared to a segment loss of 106 million yen in the same period of the previous year).

Domestic wholesale of private label products to Seven-Eleven expanded. Additionally, sales of dress-up wheels increased at the subsidiary engaged in aluminium wheel manufacturing and sales.

Overseas wholesale sales decreased due to decline in exports from Japan. In China, exports to Japan expanded with the start of transactions for exclusive tires and car accessories. In Australia, despite continued weak consumer spending amid inflation and rising interest rates, sales of new private brand products performed well, maintaining sales at the same level as the previous year.

#### [Expansion Business]

Sales for the Expansion Business increased by 17.9% year on year, to 5,263 million yen, and segment profit increased by 94.0 %, to 591 million yen.

### (2) Overview of financial condition for the quarter under review

Financial condition is as follows.

Total assets as of September 30, 2025, decreased by 1,539 million yen from the end of the previous fiscal term to 226,631 million yen. This was mainly due to an increase in notes and accounts receivable trade and merchandise, despite a decrease in cash and deposits and accounts receivable-other.

Liabilities decreased by 3,344 million yen from the end of the previous fiscal term to 92,862 million yen. This was mainly due to an increase in notes and accounts payable-trade, despite a decrease in short-term borrowings and accounts payable-other.

Total net assets increased by 1,804 million yen from the end of the previous fiscal term to 133,768 million yen. This was mainly due to a decrease in retained earnings due to dividend payment, despite an increase in profit attributable to owners of parent.

## 6. Semi-annual Consolidated Financial Statements

### (1) Semi-annual consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
<b>Assets</b>		
Current assets		
Cash and deposits	31,292	19,704
Notes and accounts receivable - trade	29,602	31,559
Merchandise	27,649	31,133
Accounts receivable - other	27,902	22,035
Other	10,646	11,893
Allowance for doubtful accounts	(64)	(79)
Total current assets	127,028	116,246
Non-current assets		
Property, plant and equipment		
Land	29,421	31,050
Other, net	27,336	31,248
Total property, plant and equipment	56,757	62,298
Intangible assets		
Goodwill	8,694	8,554
Other	8,676	8,389
Total intangible assets	17,370	16,943
Investments and other assets		
Guarantee deposits	11,998	12,932
Other	15,044	18,236
Allowance for doubtful accounts	(28)	(27)
Total investments and other assets	27,014	31,141
Total non-current assets	101,142	110,384
<b>Total assets</b>	<b>228,170</b>	<b>226,631</b>
<b>Liabilities</b>		
Current liabilities		
Notes and accounts payable - trade	16,157	18,120
Short-term borrowings	8,514	7,057
Accounts payable - other	18,015	14,333
Income taxes payable	2,781	2,573
Other	12,963	13,363
Total current liabilities	58,432	55,448
Non-current liabilities		
Bonds payable	200	200
Long-term borrowings	26,263	26,158
Provisions	7	8
Retirement benefit liability	266	284
Asset retirement obligations	3,398	3,497
Other	7,638	7,265
Total non-current liabilities	37,774	37,413
<b>Total liabilities</b>	<b>96,206</b>	<b>92,862</b>

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Net assets		
Shareholders' equity		
Share capital	33,998	33,998
Capital surplus	34,138	34,092
Retained earnings	66,246	67,380
Treasury shares	(6,060)	(5,988)
Total shareholders' equity	128,323	129,483
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,736	2,019
Foreign currency translation adjustment	1,748	1,888
Total accumulated other comprehensive income	3,484	3,907
Non-controlling interests	155	377
Total net assets	131,963	133,768
Total liabilities and net assets	228,170	226,631

## (2) Semi-annual Consolidated Statements of Income and Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	110,299	128,838
Cost of sales	71,692	82,583
Gross profit	38,607	46,254
Selling, general and administrative expenses	36,097	41,171
Operating profit	2,510	5,083
Non-operating income		
Interest income	57	47
Dividend income	70	66
Share of profit of entities accounted for using equity method	127	192
Lease revenue-system equipment	346	166
Other	463	599
Total non-operating income	1,066	1,071
Non-operating expenses		
Interest expenses	30	193
Lease cost-system equipment	426	208
Loss on retirement of non-current assets	31	14
Other	382	256
Total non-operating expenses	870	673
Ordinary profit	2,706	5,481
Extraordinary income		
Gain on bargain purchase	461	—
Total extraordinary income	461	—
Extraordinary losses		
Impairment losses	74	—
Loss on step acquisitions	132	—
Total extraordinary losses	207	—
Profit before income taxes	2,961	5,481
Income taxes - current	446	2,135
Income taxes - deferred	871	(180)
Total income taxes	1,317	1,954
Profit	1,643	3,527
Profit attributable to		
Profit attributable to owners of parent	1,638	3,500
Profit attributable to non-controlling interests	5	27
Other comprehensive income		
Valuation difference on available-for-sale securities	155	288
Foreign currency translation adjustment	28	111
Share of other comprehensive income of entities accounted for using equity method	8	28
Total other comprehensive income	191	428
Comprehensive income	1,834	3,955
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,829	3,922
Comprehensive income attributable to non-controlling interests	5	32



## 7. Notes on the semi-annual consolidated financial statements

(Segment Information)

I Six months ended September 30, 2024 (April 1, 2024 to September 30, 2024)

### 1. Information about sales and profit (loss) and breakdown of sales

(Millions of yen)

	Reportable segments					Reconciling items (Note 1)	Per semi-annual consolidated financial statements (Note 2)
	AUTOBACS Business	Consumer Business	Wholesaling Business	Expansion Business	Reportable segments		
Sales							
Revenue from contracts with customers	86,922	10,164	11,320	705	109,112	—	109,112
Other revenue	—	—	—	1,187	1,187	—	1,187
Revenues from external customers	86,922	10,164	11,320	1,892	110,299	—	110,299
Transactions with other segments	2,367	59	4,749	2,572	9,748	(9,748)	—
Net sales	89,290	10,223	16,070	4,464	120,048	(9,748)	110,299
Operating profit (loss)	7,880	(833)	(106)	304	7,245	(4,734)	2,510

Notes:

1. The amount (4,734) million yen of "Reconciling items" of Operating profit (loss) is the corporate administrative expense which is not allocable to each reportable segment.
2. Operating profit (loss) corresponds to Operating profit in the Consolidated Statements of Income and Comprehensive Income.

### 2. Impairment losses of assets, goodwill, and others, by reporting segment

(Significant changes in the amount of goodwill)

In the "Consumer Business" segment, the Company has included Otoron Co., Ltd. in the scope of consolidation due to the new acquisition of Otoron's shares. The increase in goodwill resulting from the share acquisition was 2,127 million yen in the six months ended September 30, 2024.

(Gain on bargain purchase)

In the "Autobacs Business" segment, Puma Ltd., which was an equity method affiliate, was included in the scope of consolidation due to the additional acquisition of shares. The amount of gain on bargain purchase arising from this event was 461 million yen for the six months ended September 30, 2024.

In addition, gain on bargain purchase recorded as extraordinary income is not included in the above segment profit (loss).

## II Six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)

### 1. Information about sales and profit (loss) and breakdown of sales

(Millions of yen)

	Reportable segments					Reconciling items (Note 1)	Per quarterly consolidated financial statements (Note 2)
	AUTOBACS Business	Consumer Business	Wholesale Business	Expansion Business	Reportable segments		
Sales							
Revenue from contracts with customers	90,992	24,412	11,037	1,225	127,668	—	127,668
Other revenue	—	—	—	1,170	1,170	—	1,170
Revenues from external customers	90,992	24,412	11,037	2,396	128,838	—	128,838
Transactions with other segments	3,173	116	4,812	2,867	10,969	(10,969)	—
Net sales	94,166	24,528	15,849	5,263	139,807	(10,969)	128,838
Operating profit	9,019	108	237	591	9,956	(4,873)	5,083

#### Notes:

1. The amount (4,873) million yen of "Reconciling items" of Operating profit is the corporate administrative expense which is not allocable to each reportable segment.
2. Operating profit corresponds to Operating profit in the Consolidated Statements of Income and Comprehensive Income.

### 2. Impairment losses of assets, goodwill, and others, by reporting segment

Not applicable.

(Notes in case significant changes were made to the amount of shareholders' equity)  
Not applicable.

(Notes on the Going-concern Assumption)  
Not applicable.