

September 2, 2025

Company name: AUTOBACS SEVEN CO., LTD.
Name of representative: Yugo Horii, Representative Director & Chief Executive Officer
(Securities code: 9832; Prime Market)
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Notice Concerning Business Acquisition by Consolidated Subsidiary

AUTOBACS SEVEN Co., Ltd. (the “Company”) hereby announces that its consolidated subsidiary, BACS Boots Co., Ltd. (hereinafter “BACS Boots”), has decided to acquire the tire, oil, and battery sales business, as well as the vehicle inspection and maintenance business at four home improvement stores located in Shiga, Kyoto, and Mie Prefectures from AYAHADIO Co., Ltd. (hereinafter “AYAHADIO”), which operates a home improvement store business. BACS Boots concluded a business transfer agreement today, and the Company hereby announces the following details.

1. Reason for the Business Acquisition

With the purpose of ensuring the safety of our communities while driving and enriching customers’ lives, AUTOBACS Group has been seeking to realize a sustainable society in which people and cars can continue to co-exist.

This transaction is one of the key measures to expand new bases, including new store openings and expand channels (100 bases), which is part of the strategy of “Creating touch points to continue to support mobility lifestyles” set out in the Company’s 2024 Medium-term Business Plan, announced in May 2024.

Through BACS Boots’s operation of the acquired businesses and the expansion of the “AUTO IN Shaken & Tire Center” store network, the Company aims to further enhance the competitiveness of its core automotive goods sales and vehicle maintenance businesses and to create synergistic effects.

2. Overview of the Business Acquisition

BACS Boots will acquire the tire, oil, and battery sales operations, as well as vehicle inspection and maintenance services, from the four home improvement stores operated by AYAHADIO: DIOWORLD Kusatsu Store, AYAHADIO Minakuchi Store, AYAHADIO Kisshoin Hachijo Store, and DIOWORLD Yokkaichi Store. The acquisition is scheduled to take effect on October 1, 2025.

I. Overview of the Subsidiary Receiving the Business Transfer

(1) Company name	BACS Boots Co., Ltd.
(2) Location	2-1, Makinohara, Inzai City, Chiba Prefecture
(3) Job title and name of representative	Yukihiro Kitagawa, Representative Director & President
(4) Description of business	Operation of AUTO IN Shaken & Tire Center Vehicle maintenance and repair, Sale of automotive parts, accessories, and tools, Vehicle sales, Automobile auction agency services, Consignment sales, Warehousing operation Non-life insurance agency services

(5) Capital	100 million yen
(6) Date of establishment	February 22, 1965
(7) Major shareholders and shareholding ratio	AUTOBACS SEVEN Co., Ltd. 100%

*The business results and financial details of the subsidiary are not disclosed.

II. Overview of the Company Transferring the Business

(1) Company name	AYAHADIO Co., Ltd.	
(2) Location	1-1-3 Nionohama, Otsu City, Shiga Prefecture	
(3) Job title and name of representative	Eisuke Kawamoto, Representative Director Akira Adachi, Representative Director	
(4) Description of business	Sales of power tools, hand tools, building hardware, and metal goods Contract construction work, Building design, Construction supervision, and consulting services Sales of electrical machinery and equipment Sales of workwear, cold-weather clothing, and rain gear Sales of construction materials and gardening supplies Cultivation and sales of fertilizers and seeds/seedlings Cultivation and sales of ornamental plants, nursery stock, horticultural trees, and shrubs Sales of automotive parts, bicycles, and their components Vehicle inspection services and related agency services	
(5) Capital	50 million yen	
(6) Date of establishment	October 2, 1961	
(7) Major shareholders and shareholding ratio	AYAHA CORPORATION 42.78% AYAHA INDUSTRIES CO., LTD. 19.01% Eisuke Kawamoto 14.08%	
(8) Relationship between listed company and target company	Capital relationship	Not applicable
	Personnel relationship	Not applicable
	Business relationship	Not applicable

*The business results and financial details of the subsidiary are not disclosed.

3. Timetable

(1) Date of signing of the business transfer agreement	September 2, 2025
(2) Date of business transfer	October 1, 2025 (Planned)

4. Future outlook

The impact of the acquisition on the Company's consolidated business results for the current fiscal year is minor.