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July 28, 2026

Company name: AUTOBACS SEVEN CO., LTD.
Name of representative: Yugo Horii, Representative Director &
Chief Executive Officer
(Securities code: 9832; Prime Market)
Inquiries: Miho Maekawa, Department Manager,
PR & IR Department
(Telephone: +81-3-6219-8718)

Notice Concerning Completion of Payment for Disposal of Treasury Shares as Restricted Stock Remuneration

AUTOBACS SEVEN Co., Ltd. hereby announces that it today completed the procedures of payment as follows for the disposal of treasury shares as restricted stock remuneration, which was resolved at the Board of Directors' meeting held on June 29, 2026. For further details, please refer to "Notice Concerning Disposal of Treasury Shares as Restricted Stock Remuneration" dated June 29, 2026.

Overview of Disposal of Treasury Shares

(1)	Disposal date	July 28, 2026
(2)	Class and number of shares to be disposed	38,300 shares of the Company's common stock
(3)	Disposal price	JPY 1,463.0 per share
(4)	Total value of shares to be disposed	JPY 56,032,900
(5)	Recipients of shares to be disposed, number of recipients and number of shares to be disposed	Directors of the Company (excluding outside directors and directors who are audit and supervisory committee members): 3 directors, 38,300 shares
(6)	Disposal method	Allotment of restricted shares