Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

July 31, 2026

Consolidated Financial Results for the Three Months Ended June 30, 2026 (Under Japanese GAAP)

Company name: AUTOBACS SEVEN CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 9832
URL: https://www.autobacs.co.jp/en
Representative: Yugo Horii, Representative Director & Chief Executive Officer
Inquiries: Katsuhito Ohki, Department Manager, Finance & Accounting Department
Telephone: +81-3-6219-8787

Scheduled date to commence dividend payments: —
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the three months ended June 30, 2026 (from April 1, 2026 to June 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Three months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
June 30, 2026	68,815	7.2	2,333	(13.1)	2,677	(12.2)	1,480	(26.0)
June 30, 2025	64,223	18.9	2,686	154.1	3,049	124.9	2,000	173.9

Note: Comprehensive income For the three months ended June 30, 2026: ¥ 1,766 million [(11.8%)]
For the three months ended June 30, 2025: ¥ 2,001 million [55.1%]

	Basic earnings per share	Diluted earnings per share
Three months ended	Yen	Yen
June 30, 2026	18.85	—
June 30, 2025	25.49	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
June 30, 2026	236,258	136,020	57.4	1,726.99
March 31, 2026	239,901	136,621	56.8	1,735.02

Reference: Equity
As of June 30, 2026: ¥135,601 million
As of March 31, 2026: ¥136,248 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	―	30.00	―	30.00	60.00
Fiscal year ending March 31, 2027	―				
Fiscal year ending March 31, 2027 (Forecast)		30.00	―	30.00	60.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast for the fiscal year ending March 2027 (from April 1, 2026 to March 31, 2027)

(Unit: Millions of Yen, percentage figures denote year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	300,000	7.1	15,000	8.7	15,000	2.6	9,000	7.7	114.62

Note: Revisions to financial forecasts published most recently: None

4. Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: ― companies

Excluded: ― companies

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2026	82,050,105 shares
As of March 31, 2026	82,050,105 shares

(ii) Number of treasury shares at the end of the period

As of June 30, 2026	3,531,141 shares
As of March 31, 2026	3,521,953 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Three months ended June 30, 2026	78,519,415 shares
Three months ended June 30, 2025	78,489,136 shares

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

(Statement regarding the proper use of financial forecasts)

These forecast performance figures are based on the information currently available to the Company's management and certain assumptions judged rational. Accordingly, these might be cases in which actual results materially differ from forecasts of this report.

5. Qualitative Information Concerning the Three Months Ended June 30, 2026

(1) Explanation of business results

During the first three months of the fiscal year under review, the Japanese economy maintained a moderate recovery trend, supported by improvements in employment and income conditions as well as the effects of various government policies. Nonetheless, the economic outlook remained uncertain due to concerns over the impact of geopolitical developments in the Middle East, persistent inflation, and rising interest rates on corporate activity and consumer spending.

With regard to trends in the domestic automotive-related industry, sales of new vehicles exceeded the level of the previous year, partly reflecting the abolition of the Automobile Tax Environmental Performance Levy at the end of March 2026. On the other hand, the number of used vehicle registrations declined from the previous year.

In this environment, the Group aims to provide “Mobility Lifestyle Infrastructure” for customers on a global scale and is promoting various initiatives based on its 2024 Medium-term Business Plan, with key strategies centered on the creation of touch points, the development and supply of products and solutions, and the establishment of new business domains.

As a result, the Group’s sales during the first three months of the fiscal year under review increased by 7.2% year on year to 68,815 million yen, gross profit increased by 10.1% year on year to 25,290 million yen, and selling, general and administrative expenses increased by 13.2% year on year to 22,957 million yen, resulting in operating income of 2,333 million yen, a decrease of 13.1% from a year earlier. Ordinary income decreased by 12.2% year on year to 2,677 million yen. As a result, profit attributable to owners of parent decreased by 26.0% year on year to 1,480 million yen.

Results by business segment are as follows.

[AUTOBACS Business]

In the AUTOBACS Business, net sales increased by 5.3% year on year to 48,994 million yen, while segment profit decreased by 0.5% year on year to 4,604 million yen.

In Japan, total sales of all formats within the domestic AUTOBACS chain (including franchise stores) increased by 2.9% year on year on a same-store basis and by 3.6% year on year on an all-store basis.

Within the domestic AUTOBACS chain, tire sales remained solid as sales promotion initiatives for strategic products proved effective. Sales of engine oil temporarily increased due to higher selling prices reflecting developments in the Middle East and other factors. In addition, maintenance-related products, including batteries, performed steadily against the backdrop of growing vehicle maintenance demand associated with the increasing average age of vehicles in operation.

Regarding statutory vehicle inspections and maintenance services, the number of vehicles undergoing statutory inspections declined by 4.2% year on year to approximately 159,000 units due to a decrease in the number of vehicles subject to inspection. However, sales from vehicle inspections and maintenance services increased by 3.1% year on year to 6,395 million yen, reflecting revisions to service labor charges and other factors.

As for automobile sales, used vehicle sales increased as the Group strengthened web-based sales initiatives, including the expansion of shared inventory vehicles within the Group and web-based reservation services for in-store and on-site vehicle appraisal. However, new vehicle sales remained sluggish. As a result, total automobile sales volume in the domestic AUTOBACS chain decreased by 2.6% year on year to approximately 7,400 units. Meanwhile, rising used vehicle auction prices led to higher used vehicle selling prices, resulting in a 7.3% year-on-year increase in total automobile sales value to 9,103 million yen.

Regarding domestic store openings and closures, the number of stores increased from 1,059 as of March 31, 2026 to 1,070 as of June 30, 2026, reflecting the opening of 12 new stores and the closure of one store.

Overseas, sales in France decreased due to sluggish consumer spending amid weak economic conditions, despite efforts to expand product lineups, including private-brand products. In Singapore, pit services performed strongly by capturing growing maintenance demand for existing vehicles driven by rising COE (Certificate of Entitlement) prices, resulting in sales remaining at the same level as the previous year.

Regarding overseas store openings and closures, the number of stores decreased from 149 as of March 31, 2026 to 148 as of June 30, 2026, reflecting the closure of one store.

[Consumer Business]

In the Consumer Business, net sales increased by 19.4% year on year to 14,563 million yen, and segment profit was 419 million yen, compared with a segment loss of 43 million yen in the same period of the previous year.

In the dealership business, the Group opened “BYD AUTO Kyoto Shijo,” the first authorized BYD dealership in Kyoto Prefecture, in April 2026. The dealership was opened in an in-shop format within “A PIT AUTOBACS KYOTO SHIJO.”

In the online store business, sales increased as both the Group’s own e-commerce website and third-party e-commerce marketplaces performed strongly. This was attributable to securing inventories of key products such as tires and car electronics, as well as optimizing inventory management across other product categories.

At Otoron, sales increased due to the strong performance of the four stores opened in the previous fiscal year.

At BEELINE, the Group opened three new stores, including the “BEELINE Namerikawa Store.”

Regarding store openings and closures in the Consumer Business, the number of stores increased from 203 as of March 31, 2026 to 205 as of June 30, 2026, reflecting the opening of four new stores and the closure of two stores.

[Wholesale Business]

In the Wholesale Business, net sales increased by 4.2% year on year to 8,381 million yen, and segment profit increased by 6.5% year on year to 148 million yen.

In Japan, a subsidiary engaged in oil sales recorded higher engine oil sales due to temporary growth in demand and higher selling prices against the backdrop of developments in the Middle East.

At a subsidiary engaged in the manufacture and sale of aluminum wheels, sales of dress-up wheels performed well.

Overseas, in China, sales increased as exports to Japan expanded through the promotion of new product development, while wholesale sales within China also grew.

In Australia, although consumer sentiment remained weak due to inflation and high interest rates, sales of private-brand products remained steady.

In Malaysia, sales increased due to growth in engine oil sales.

[Expansion Business]

In the Expansion Business, net sales increased by 18.4% year on year to 3,204 million yen, and segment profit increased by 18.9% year on year to 354 million yen.

In the real estate business, rental income and other real estate-related revenues increased due to new store openings and renovation and expansion projects.

In sustainability transformation (SX), sales of micromobility vehicles, including specified small motorized bicycles, increased as a result of an expanded product lineup.

(2) Overview of financial condition for the quarter under review

Financial condition is as follows.

Total assets as of June 30, 2026, decreased by 3,643 million yen from the end of the previous fiscal term to 236,258 million yen. This was mainly due to an increase in merchandise, despite a decrease in accounts receivable-other.

Liabilities decreased by 3,042 million yen from the end of the previous fiscal term to 100,237 million yen. This was mainly due to decreases in accounts payable-other and income taxes payable.

Total net assets decreased by 600 million yen from the end of the previous fiscal term to 136,020 million yen. This was mainly due to an increase in profit attributable to owners of parent, despite a decrease in retained earnings due to dividend payment.

6. Quarterly Consolidated Financial Statements

(1) Quarterly Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Assets		
Current assets		
Cash and deposits	20,289	16,795
Notes and accounts receivable - trade	33,617	34,205
Merchandise	29,991	32,443
Accounts receivable - other	28,143	21,192
Other	9,894	11,051
Allowance for doubtful accounts	(85)	(96)
Total current assets	121,849	115,591
Non-current assets		
Property, plant and equipment		
Land	32,499	33,045
Other, net	34,831	35,923
Total property, plant and equipment	67,331	68,968
Intangible assets		
Goodwill	8,225	8,682
Other	8,414	8,242
Total intangible assets	16,639	16,924
Investments and other assets		
Guarantee deposits	13,367	13,592
Other	20,740	21,209
Allowance for doubtful accounts	(27)	(27)
Total investments and other assets	34,080	34,773
Total non-current assets	118,052	120,667
Total assets	239,901	236,258
Liabilities		
Current liabilities		
Notes and accounts payable - trade	17,351	16,881
Short-term borrowings	8,355	8,619
Accounts payable - other	16,796	14,913
Income taxes payable	4,946	1,319
Other	14,594	16,511
Total current liabilities	62,045	58,244
Non-current liabilities		
Bonds payable	100	259
Long-term borrowings	30,113	30,814
Provisions	8	7
Retirement benefit liability	293	309
Asset retirement obligations	3,618	3,678
Other	7,100	6,924
Total non-current liabilities	41,235	41,993
Total liabilities	103,280	100,237

(Millions of yen)

	As of March 31, 2026	As of June 30, 2026
Net assets		
Shareholders' equity		
Share capital	33,998	33,998
Capital surplus	34,092	34,092
Retained earnings	69,877	69,002
Treasury shares	(5,988)	(5,993)
Total shareholders' equity	131,980	131,099
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,786	1,866
Foreign currency translation adjustment	2,481	2,634
Total accumulated other comprehensive income	4,267	4,501
Non-controlling interests	372	419
Total net assets	136,621	136,020
Total liabilities and net assets	239,901	236,258

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Net sales	64,223	68,815
Cost of sales	41,251	43,524
Gross profit	22,971	25,290
Selling, general and administrative expenses	20,285	22,957
Operating profit	2,686	2,333
Non-operating income		
Interest income	23	16
Dividend income	65	130
Share of profit of entities accounted for using equity method	178	43
Lease revenue-system equipment	94	82
Other	310	446
Total non-operating income	673	719
Non-operating expenses		
Interest expenses	96	128
Lease cost-system equipment	110	121
Loss on retirement of non-current assets	6	9
Other	97	116
Total non-operating expenses	310	375
Ordinary profit	3,049	2,677
Profit before income taxes	3,049	2,677
Income taxes - current	1,088	1,075
Income taxes - deferred	(79)	70
Total income taxes	1,009	1,145
Profit	2,040	1,532
Profit attributable to		
Profit attributable to owners of parent	2,000	1,480
Profit attributable to non-controlling interests	39	51
Other comprehensive income		
Valuation difference on available-for-sale securities	(42)	79
Foreign currency translation adjustment	19	73
Share of other comprehensive income of entities accounted for using equity method	(16)	80
Total other comprehensive income	(39)	233
Comprehensive income	2,001	1,766
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,959	1,713
Comprehensive income attributable to non-controlling interests	41	52

7. Notes on the quarterly consolidated financial statements

(Segment Information)

I Three months ended June 30, 2025

1. Information about sales and profit (loss) and breakdown of sales

(Millions of yen)

	Reportable segments					Reconciling items (Note 1)	Per quarterly consolidated financial statements (Note 2)
	AUTOBACS Business	Consumer Business	Wholesale Business	Expansion Business	Reportable segments		
Sales							
Revenue from contracts with customers	45,195	12,126	5,622	708	63,652	―	63,652
Other revenue	―	―	―	570	570	―	570
Revenues from external customers	45,195	12,126	5,622	1,279	64,223	―	64,223
Transactions with other segments	1,312	67	2,423	1,427	5,231	(5,231)	―
Net sales	46,508	12,193	8,046	2,706	69,454	(5,231)	64,223
Operating profit (loss)	4,628	(43)	139	297	5,021	(2,335)	2,686

Notes:

1. The amount (2,335) million yen of "Reconciling items" of Operating profit (loss) is the corporate administrative expenses which is not allocable to each reportable segment.
2. Operating profit (loss) corresponds to Operating profit in the Quarterly Consolidated Statements of Income and Comprehensive Income.

2. Impairment losses of assets, goodwill, and others, by reporting segment

Not applicable.

II Three months ended June 30, 2026

1. Information about sales and profit (loss) and breakdown of sales

(Millions of yen)

	Reportable segments					Reconciling items (Note 1)	Per quarterly consolidated financial statements (Note 2)
	AUTOBACS Business	Consumer Business	Wholesale Business	Expansion Business	Reportable segments		
Sales							
Revenue from contracts with customers	46,829	14,485	5,968	933	68,216	―	68,216
Other revenue	―	―	―	598	598	―	598
Revenues from external customers	46,829	14,485	5,968	1,531	68,815	―	68,815
Transactions with other segments	2,164	77	2,412	1,672	6,327	(6,327)	―
Net sales	48,994	14,563	8,381	3,204	75,143	(6,327)	68,815
Operating profit	4,604	419	148	354	5,525	(3,192)	2,333

Notes:

1. The amount (3,192) million yen of "Reconciling items" of Operating profit is the corporate administrative expenses which is not allocable to each reportable segment.
2. Operating profit corresponds to Operating profit in the Quarterly Consolidated Statements of Income and Comprehensive Income.

2. Impairment losses of assets, goodwill, and others, by reporting segment

Not applicable.

(Notes in case significant changes were made to the amount of shareholders' equity)

Not applicable.

(Notes on the Going-concern Assumption)

Not applicable.

(Notes on the quarterly consolidated cash flow statement)

The Company has not prepared the quarterly consolidated cash flow statement for the Three Months ended June 30, 2026. Depreciation (including depreciation of intangible assets excluding goodwill) and amortization of goodwill for the Three Months ended June 30, 2026, are as follows.

(Millions of yen)

	Three months ended June 30, 2025	Three months ended June 30, 2026
Depreciation	1,511	1,702
Amortization of goodwill	248	201

(Notes on Significant subsequent events)

Business combination by acquisition

AUTOBACS DEALER GROUP HOLDINGS Co., Ltd. (“AUTOBACS DEALER GROUP HOLDINGS”), a consolidated subsidiary of the Company, has acquired all shares of Hachuda Automobile Co., Ltd. (“Hachuda Automobile”), which engages in vehicle sales and vehicle inspection and maintenance in Yamanashi Prefecture. Following the acquisition, Hachuda Automobile will become a wholly owned subsidiary of AUTOBACS DEALER GROUP HOLDINGS and, consequently, a second-tier subsidiary of the Company.

As a result of this acquisition, the four subsidiaries of Hachuda Automobile have also become consolidated subsidiaries of the Company.

1. Outline of business combination

(1) Name and business of acquired company

Name of acquired company: Hachuda Automobile Co., Ltd.

Business: Vehicle sales, vehicle inspection, maintenance, Vehicle leasing, and insurance agency services

(2) Major reason for business combination

With the purpose of ensuring the safety of our communities while driving and enriching customers’ lives, the AUTOBACS Group is committed to addressing various social issues related to mobility and aims to achieve both the sustainable growth of the Group and a sustainable society in which people and mobility coexist in harmony, serving as infrastructure that supports the mobility society.

This share acquisition is part of the key measure to expand new bases and channels, including new store openings, under the strategy of “Creating touch points to continue to support mobility lifestyles” set out in the Company’s 2024 Medium-term Business Plan.

Hachuda Automobile has four subsidiaries: Glanz Co., Ltd., an authorized Audi dealership; Vinge Co., Ltd., an authorized Volvo dealership; Wing Co., Ltd., an authorized BYD dealership; and Heartful Insurance Service Co., Ltd., which operates an insurance business.

The Company has determined that the addition of Hachuda Automobile and its four subsidiaries to the Group will enhance the competitiveness of the vehicle sales business, which the Company positions as an important business domain.

The Company will continue to enhance customer safety, security, and convenience through its diverse businesses while contributing to the resolution of environmental and social issues and supporting the sustainable development of the automotive industry.

(3) Date of business combination

July 31, 2026

(4) Legal form of business combination

Acquisition of shares for cash

(5) Company name after combination

No change.

(6) Voting rights acquired through business combination

100.00%

(7) Main grounds for determining acquiring company

AUTOBACS DEALER GROUP HOLDINGS acquired the shares in exchange for cash consideration.

2. Acquisition cost and breakdown by class of consideration

Consideration for acquisition	Cash	¥1,750 million
Acquisition cost		¥1,750 million

3. Description and amount of major acquisition-related expenses

Nothing is confirmed at this time.

4. Amount, causes, amortization method and amortization period of goodwill incurred

Nothing is confirmed at this time.

5. Amounts of assets acquired and liabilities assumed on the date of combination and major breakdown

Nothing is confirmed at this time.