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October 30, 2026

Consolidated Financial Results for the Six Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: AUTOBACS SEVEN CO., LTD.
Listing: Tokyo Stock Exchange
Securities code: 9832
URL: https://www.autobacs.co.jp/en
Representative: Yugo Horii, Representative Director & Chief Executive Officer
Inquiries: Katsuhito Ohki, Department Manager, Finance & Accounting Department
Telephone: +81-3-6219-8787

Scheduled date to file semi-annual securities report: November 6, 2026
Scheduled date to commence dividend payments: November 25, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes (for securities analysts and institutional investors, etc.)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2026 (from April 1, 2026 to September 30, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2026	141,191	9.6	5,058	(0.5)	4,924	(10.2)	6,987	99.6
September 30, 2025	128,838	16.8	5,083	102.5	5,481	102.6	3,500	113.6

Note: Comprehensive income For the six months ended September 30, 2026: ¥ 7,404 million[87.2%]
For the six months ended September 30, 2025: ¥ 3,955 million [115.6%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2026	88.98	—
September 30, 2025	44.59	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2026	253,215	141,715	55.8	1,798.67
March 31, 2026	239,901	136,621	56.8	1,735.02

(Reference): Equity
As of September 30, 2026: ¥141,297 million
As of March 31, 2026: ¥136,248 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2026	—	30.00	—	30.00	60.00
Fiscal year ending March 31, 2027	—	30.00			
Fiscal year ending March 31, 2027 (Forecast)			—	30.00	60.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast for the fiscal year ending March 2027 (from April 1, 2026 to March 31, 2027)

(Unit: Millions of Yen, percentage figures denote year-on-year change)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2027	300,000	7.1	15,000	8.7	15,000	2.6	11,200	34.1	144.44

Note:
1. Revisions to financial forecasts published most recently: None
2. The Company resolved to acquire treasury shares at the meeting of the Board of Directors held on October 30, 2026. The "Basic earnings per share" in the consolidated financial forecasts reflects the impact of the acquisition of treasury shares. For details regarding the acquisition, please refer to the “Notice Concerning Acquisition of Treasury Shares” announced on the same date.

4. Notes

(1) Significant changes in the scope of consolidation during the period: None
Newly included: － companies
Excluded: － companies

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
(ii) Changes in accounting policies due to other reasons: None
(iii) Changes in accounting estimates: None
(iv) Restatement: None

(4) Number of issued shares (common shares)
(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2026	82,050,105 shares
As of March 31, 2026	82,050,105 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2026	3,493,666 shares
As of March 31, 2026	3,521,953 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2026	78,532,533 shares
Six months ended September 30, 2025	78,503,402 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters
(Statement regarding the proper use of financial forecasts)
These forecast performance figures are based on the information currently available to the Company's management and certain assumptions judged rational. Accordingly, these might be cases in which actual results materially differ from forecasts of this report.

(Availability of semi-annual financial results supplementary material)
Autobacs Seven Co., Ltd. will hold the Analysts Meeting online on November 2, 2026. The presentation material of the meeting will be uploaded on the Company's website afterwards.

5. Qualitative Information Concerning the Six Months Ended September 30, 2026

(1) Explanation of business results

During the first six months of the fiscal year under review, the Japanese economy maintained a moderate recovery trend, supported by improvements in employment and income conditions as well as the effects of various government policies. However, the outlook remained uncertain due to concerns over the impact of the situation in the Middle East, as well as the effects of continued increases in prices and interest rates on corporate activities and consumer spending.

In the domestic automotive industry, new vehicle sales exceeded the previous year's level due to the abolition of the Automobile Tax Environmental Performance Levy, the normalization of new vehicle supply, and the introduction of new vehicle models. Meanwhile, the number of used vehicle registrations declined from the previous year.

In this environment, the Group aims to provide “Mobility Lifestyle Infrastructure” for customers on a global scale and is pursuing initiatives with key strategies, including the creation of touchpoints, the development and supply of products and solutions, and the establishment of new business domains, based on its 2024 Medium-term Business Plan.

As a result, for the first six months of the fiscal year under review, net sales increased 9.6% year on year to ¥141,191 million, gross profit increased 11.5% to ¥51,585 million, and selling, general and administrative expenses increased 13.0% to ¥46,526 million. Operating profit decreased 0.5% year on year to ¥5,058 million, while ordinary profit decreased 10.2% to ¥4,924 million. Profit attributable to owners of parent increased 99.6% year on year to ¥6,987 million, primarily due to the recognition of deferred income taxes associated with the decision to transfer all shares of AUTOBACS FRANCE.

Results by business segment are as follows.

[AUTOBACS Business]

Net sales in the AUTOBACS Business increased 5.7% year on year to ¥99,508 million, while segment profit increased 5.2% to ¥9,487 million.

In Japan, sales of all business formats within the domestic AUTOBACS chain, including franchise stores, increased 3.7% at existing stores and 4.0% on a total-store basis compared with the same period of the previous year.

Within the domestic AUTOBACS chain, tire sales remained firm despite the impact of price increases, supported by successful sales promotion initiatives for strategic products. Oil sales increased due to higher selling prices resulting from price revisions and changes in product mix against the backdrop of developments in the Middle East and other factors. Maintenance-related products, including batteries, also performed steadily, supported by growing vehicle maintenance demand associated with the increasing average age of vehicles in use.

With respect to vehicle inspections and maintenance services, the number of vehicles undergoing inspections decreased 3.1% year on year to approximately 325 thousand vehicles due to a decline in the number of vehicles subject to inspection. However, sales from vehicle inspections and maintenance services increased 3.3% year on year to ¥13,204 million, reflecting revisions to labor charges and other factors. To expand the number of vehicles undergoing inspections, the Group has been improving store operations while establishing new training facilities and enhancing training programs.

As for automobile sales, used vehicle sales increased due to strengthened web-based reservation services for vehicle appraisals and the expansion of shared inventory vehicles within the Group, while sales of new vehicles remained weak. As a result, total automobile sales volume in the domestic AUTOBACS chain decreased 0.4% year on year to approximately 14,800 units. Meanwhile, rising used vehicle auction prices driven by growing export demand led to higher used vehicle selling prices, resulting in a 4.3% increase in total automobile sales value to ¥18,696 million.

Regarding domestic store openings and closures, the number of stores increased from 1,059 as of March 31, 2026, to 1,073 as of September 30, 2026, reflecting the opening of 16 stores and the closure of two stores.

Overseas, from the perspective of reviewing its global strategy and optimizing its business portfolio, the Company decided to transfer all shares of AUTOBACS FRANCE, a consolidated subsidiary of the Company.

In Singapore, pit service sales remained firm, supported by increased maintenance demand for existing vehicles due to higher COE (Certificate of Entitlement) prices. However, sales decreased due to weaker consumer spending resulting from inflation.

Regarding overseas store openings and closures, the number of stores remained unchanged at 149 as of September 30, 2026, reflecting the opening of one store and the closure of one store during the period.

[Consumer Business]
Net sales in the Consumer Business increased 29.3% year on year to ¥31,717 million, while segment profit increased 617.5% to ¥779 million.

In the dealership business, sales increased due to the opening of Audi Koriyama, the only authorized Audi dealership in Fukushima Prefecture, the expansion of the network of authorized BYD dealerships, and growth in used vehicle sales and service revenues.

In the online store business, sales increased at both the Company's e-commerce website and external e-commerce marketplaces, supported by stable procurement of key product categories, including tires and car electronics, as well as improved inventory management.

At Otoron, sales increased as a result of successful sales promotion initiatives at existing stores and the solid performance of the four stores opened in the previous fiscal year.

At BEELINE, nine stores were opened during the period, including BEELINE Namerikawa Store.

In July 2026, the Company made Hachuda Automobile Co., Ltd., which operates authorized Audi, Volvo, and BYD dealerships and related businesses in Yamanashi Prefecture, and Sasaki Automotive Co., Ltd., which operates vehicle inspection, maintenance, and automobile sales businesses in Fukushima Prefecture, consolidated subsidiaries.

Regarding store openings and closures in the Consumer Business, the number of stores increased from 203 as of March 31, 2026, to 215 as of September 30, 2026, reflecting the opening of 16 stores and the closure of four stores.

[Wholesale Business]
Net sales in the Wholesale Business increased 7.1% year on year to ¥16,970 million, while segment profit increased 16.8% to ¥277 million.

In Japan, the Company continued to develop new sales channels, including convenience stores and drugstores, while also expanding its tire sales network and acquiring distribution rights for overseas brand products.

At the subsidiary engaged in oil sales, engine oil sales increased due to higher selling prices and the capture of alternative procurement demand arising from the situation in the Middle East and other factors.

Overseas, in China, sales increased due to higher exports to Japan driven by strengthened new product development, as well as the launch of sales of private-brand products in the Chinese domestic market.

In Australia, sales of private-brand products remained firm despite continued weakness in consumer sentiment caused by inflation and high interest rates.

[Expansion Business]
Net sales in the Expansion Business increased 17.8% year on year to ¥6,199 million, while segment profit increased 6.8% to ¥631 million.

In the real estate business, real estate rental income and related revenues increased due to new store openings and store expansion and renovation projects.

In the SX (Sustainability Transformation) business, sales of micromobility products, including specified small motorized bicycles, increased due to an expanded product lineup.

(2) Overview of financial condition for the quarter under review
Financial condition is as follows.

Total assets as of September 30, 2026, increased by 13,313 million yen from the end of the previous fiscal term to 253,215 million yen. This was mainly due to an increase in merchandise and property, plant and equipment, despite a decrease in cash and deposits and accounts receivable-other.

Liabilities increased by 8,219 million yen from the end of the previous fiscal term to 111,500 million yen. This was mainly due to an increase in notes and accounts payable-trade and short-term borrowings, despite a decrease accounts payable-other and income taxes payable.

Total net assets increased by 5,094 million yen from the end of the previous fiscal term to 141,715 million yen. This was mainly due to a decrease in retained earnings due to dividend payment, despite an increase in profit attributable to owners of parent.

6. Semi-annual Consolidated Financial Statements and Primary Notes
(1) Semi-annual consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Assets		
Current assets		
Cash and deposits	20,289	18,464
Notes and accounts receivable - trade	33,617	33,562
Merchandise	29,991	37,029
Accounts receivable - other	28,143	23,583
Other	9,894	11,646
Allowance for doubtful accounts	(85)	(123)
Total current assets	121,849	124,162
Non-current assets		
Property, plant and equipment		
Land	32,499	33,592
Other, net	34,831	38,129
Total property, plant and equipment	67,331	71,722
Intangible assets		
Goodwill	8,225	8,922
Other	8,414	8,249
Total intangible assets	16,639	17,171
Investments and other assets		
Guarantee deposits	13,367	14,336
Other	20,740	25,870
Allowance for doubtful accounts	(27)	(48)
Total investments and other assets	34,080	40,159
Total non-current assets	118,052	129,052
Total assets	239,901	253,215
Liabilities		
Current liabilities		
Notes and accounts payable - trade	17,351	18,648
Short-term borrowings	8,355	18,117
Accounts payable - other	16,796	14,463
Income taxes payable	4,946	2,574
Other	14,594	15,310
Total current liabilities	62,045	69,114
Non-current liabilities		
Bonds payable	100	154
Long-term borrowings	30,113	31,603
Provisions	8	7
Retirement benefit liability	293	366
Asset retirement obligations	3,618	3,703
Other	7,100	6,550
Total non-current liabilities	41,235	42,385
Total liabilities	103,280	111,500

(Millions of yen)

	As of March 31, 2026	As of September 30, 2026
Net assets		
Shareholders' equity		
Share capital	33,998	33,998
Capital surplus	34,092	34,092
Retained earnings	69,877	74,500
Treasury shares	(5,988)	(5,928)
Total shareholders' equity	131,980	136,663
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,786	2,000
Foreign currency translation adjustment	2,481	2,633
Total accumulated other comprehensive income	4,267	4,633
Non-controlling interests	372	418
Total net assets	136,621	141,715
Total liabilities and net assets	239,901	253,215

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2025	Six months ended September 30, 2026
Net sales	128,838	141,191
Cost of sales	82,583	89,606
Gross profit	46,254	51,585
Selling, general and administrative expenses	41,171	46,526
Operating profit	5,083	5,058
Non-operating income		
Interest income	47	44
Dividend income	66	130
Share of profit of entities accounted for using equity method	192	—
Lease revenue-system equipment	166	163
Other	599	837
Total non-operating income	1,071	1,176
Non-operating expenses		
Interest expenses	193	274
Share of loss of entities accounted for using equity method	—	480
Lease cost-system equipment	208	242
Loss on retirement of non-current assets	14	37
Other	256	275
Total non-operating expenses	673	1,310
Ordinary profit	5,481	4,924
Profit before income taxes	5,481	4,924
Income taxes - current	2,135	2,196
Income taxes - deferred	(180)	(4,311)
Total income taxes	1,954	(2,114)
Profit	3,527	7,038
Profit attributable to		
Profit attributable to owners of parent	3,500	6,987
Profit attributable to non-controlling interests	27	51
Other comprehensive income		
Valuation difference on available-for-sale securities	288	213
Foreign currency translation adjustment	111	42
Share of other comprehensive income of entities accounted for using equity method	28	109
Total other comprehensive income	428	366
Comprehensive income	3,955	7,404
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	3,922	7,353
Comprehensive income attributable to non-controlling interests	32	51

7. Notes on the semi-annual consolidated financial statements

(Segment Information)

I Six months ended September 30, 2025 (April 1, 2025 to September 30, 2025)

1. Information about sales and profit (loss) and breakdown of sales

(Millions of yen)

	Reportable segments					Reconciling items (Note 1)	Per quarterly consolidated financial statements (Note 2)
	AUTOBACS Business	Consumer Business	Wholesale Business	Expansion Business	Reportable segments		
Sales							
Revenue from contracts with customers	90,992	24,412	11,037	1,225	127,668	—	127,668
Other revenue	—	—	—	1,170	1,170	—	1,170
Revenues from external customers	90,992	24,412	11,037	2,396	128,838	—	128,838
Transactions with other segments	3,173	116	4,812	2,867	10,969	(10,969)	—
Net sales	94,166	24,528	15,849	5,263	139,807	(10,969)	128,838
Operating profit	9,019	108	237	591	9,956	(4,873)	5,083

Notes:

1. The amount (4,873) million yen of "Reconciling items" of Operating profit (loss) is the corporate administrative expense which is not allocable to each reportable segment.
2. Operating profit (loss) corresponds to Operating profit in the Consolidated Statements of Income and Comprehensive Income.

2. Impairment losses of assets, goodwill, and others, by reporting segment

Not applicable.

II Six months ended September 30, 2026 (April 1, 2026 to September 30, 2026)

1. Information about sales and profit (loss) and breakdown of sales

(Millions of yen)

	Reportable segments					Reconciling items (Note 1)	Per quarterly consolidated financial statements (Note 2)
	AUTOBACS Business	Consumer Business	Wholesale Business	Expansion Business	Reportable segments		
Sales							
Revenue from contracts with customers	95,212	31,585	11,526	1,643	139,967	—	139,967
Other revenue	—	—	—	1,224	1,224	—	1,224
Revenues from external customers	95,212	31,585	11,526	2,867	141,191	—	141,191
Transactions with other segments	4,295	132	5,443	3,331	13,203	(13,203)	—
Net sales	99,508	31,717	16,970	6,199	154,395	(13,203)	141,191
Operating profit	9,487	779	277	631	11,175	(6,117)	5,058

Notes:

1. The amount (6,117) million yen of "Reconciling items" of Operating profit is the corporate administrative expense which is not allocable to each reportable segment.
2. Operating profit corresponds to Operating profit in the Consolidated Statements of Income and Comprehensive Income.

2. Impairment losses of assets, goodwill, and others, by reporting segment

Not applicable.

(Notes in case significant changes were made to the amount of shareholders' equity)
Not applicable.

(Notes on the Going-concern Assumption)
Not applicable.

(Notes on Significant Subsequent Events)
(Acquisition of Treasury Shares)
At the meeting of the Board of Directors held on October 30, 2026, the Company resolved to acquire treasury shares pursuant to Article 156 of the Companies Act, as applied pursuant to Article 165, Paragraph 3 thereof.

(1) Reason for the acquisition of treasury shares
To enhance shareholder return and improve capital efficiency

(2) Details of the acquisition of treasury shares
1) Class of shares to be acquired
Common shares of the Company
2) Maximum number of shares to be acquired
Up to 2,000,000 shares
(2.55% of the total number of issued shares excluding treasury shares)
3) Maximum aggregate acquisition price
Up to 3.6 billion yen
4) Acquisition period
From November 2, 2026 to March 31, 2027